#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-K/A

X ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE - --- ACT OF 1934 FOR THE FISCAL YEAR ENDED JANUARY 31, 1996

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES - --- EXCHANGE ACT OF 1934

COMMISSION FILE NUMBER: 0-14338

AUTODESK, INC. (EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

DELAWARE (STATE OR OTHER JURISDICTION OF INCORPORATION OR ORGANIZATION) 94-2819853 (I.R.S. EMPLOYER IDENTIFICATION NO.)

111 MCINNIS PARKWAY, SAN RAFAEL, CALIFORNIA94903(ADDRESS OF PRINCIPAL EXECUTIVE OFFICES)(ZIP CODE)

REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE: (415) 507-5000

SECURITIES REGISTERED PURSUANT TO SECTION 12(B) OF THE ACT:

TITLE OF EACH CLASS

None

NAME OF EACH EXCHANGE ON WHICH REGISTERED

None

SECURITIES REGISTERED PURSUANT TO SECTION 12(G) OF THE ACT:

COMMON STOCK, \$0.01 PAR VALUE (TITLE OF CLASS)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [X] No [\_]

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [X]

The aggregate market value of the voting stock held by non-affiliates of the Registrant, based upon the closing sale price of the Common Stock on April 22, 1996 as reported on the Nasdaq National Market, was approximately \$1,292,000,000. Shares of Common Stock held by each officer and director and by each person who owns 5% or more of the outstanding Common Stock have been excluded in that such persons may be deemed to be affiliates. This determination of affiliate status is not necessarily a conclusive determination for other purposes.

As of April 22, 1996, Registrant had outstanding 46,082,000 shares of Common Stock.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Annual Report to Stockholders for the fiscal year ended January 31, 1996 are incorporated by reference into Parts II and IV. Portions of the Proxy Statement for Registrant's 1996 Annual Meeting of Stockholders to be held June 27, 1996 are incorporated by reference in Part III.

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#### PART I

#### ITEM 1. BUSINESS

GENERAL

Autodesk, Inc. ("Autodesk" or the "Company"), develops, markets, and sells a family of design and multimedia software and component technologies for use on personal computers and workstations. The Company is the world's leading volume supplier of computer-aided design ("CAD") software and the world's fourth-largest PC-software company. Customers use Autodesk's software products for tasks ranging from mechanical design and facilities management to digital terrain modeling and videography. The Company's software products are sold worldwide, primarily through a network of dealers and distributors.

In February 1995, the Company realigned its internal marketing and development organizations around the five key market groups that most closely match Autodesk's customer base. Each market group incorporates product development, quality assurance, technical publications, and product industry marketing. These market groups are discussed below.

Architecture, Engineering, and Construction/Facilities Management ("AEC/FM")--The architecture, engineering, construction and facilities management industries utilize software from Autodesk and third-party developers to manage every phase of a building's life cycle--from conceptual design through construction, maintenance and renovation. CAD is an integral part of today's building design and construction process. The Company believes that the majority of its CAD sales are used by the AEC/FM industry.

Mechanical Computer-Aided Design ("MCAD")--Autodesk's Mechanical CAD Market Group is dedicated to providing mechanical engineers, designers, and drafters with advanced, value-based software solutions that help solve their professional design challenges. The Company's MCAD products include Autodesk Mechanical Desktop, AutoCAD Designer, and AutoSurf.

Geographic Information Systems ("GIS")--The Company's GIS Market Group strategy is to provide easy-to-use mapping and GIS technology to help businesses and governments manage their assets and infrastructure. The GIS Market Group is addressing how automated mapping/facilities management, GIS, and CAD users can share mapping, GIS, and associated information in a corporate environment. AutoCAD Map, which is expected to ship during fiscal year 1997, will be the first in a series of mapping and GIS products planned by Autodesk.

Data Management ("DM")--The Data Management Market Group develops and markets products that allow users to organize, access, share, view, and revise design-related information. DM products offered by the Company include Autodesk WorkCenter, Autodesk View, AutoCAD Data Extension ("ADE"), as well as products from Autodesk Data Publishing which publishes pre-formatted product and reference libraries for specific markets.

Kinetix--The Kinetix division of Autodesk (formerly Autodesk's Multimedia Market Group) is devoted to bringing powerful 3D content-creation software to computer-industry professionals focused on film, video, interactive games, and design visualization. Products offered from this market group include 3D Studio MAX and 3D Studio.

In addition to the five market groups discussed above, the Company has established an Advanced Products Group which focuses on providing a new generation of tools for a much broader market. The goal of this group is to expand Autodesk's traditional customer base of architects and engineers by creating, for example, products for individuals in associated trades, such as landscaping and interior design.

# PRODUCTS

The Company's primary CAD software products include AutoCAD, AutoCAD LT, and AutoSketch.

#### AutoCAD

AutoCAD software is a general-purpose CAD tool used independently and in conjunction with specific applications designed to work with AutoCAD in fields ranging from architecture and mechanical design to plant design and mapping. Professionals utilize AutoCAD for design, modeling, drafting, mapping, rendering, and management tasks. The most current version, AutoCAD Release 13, was introduced in November 1994. AutoCAD runs on MS-DOS, Windows 95, Windows NT for both Intel and Alpha, Windows 3.1, and certain UNIX platforms (Sun Solaris, HP-UX, Silicon Graphics, Inc., IRIX, and IBM AIX). The installed base of AutoCAD exceeds 1.4 million units. Because AutoCAD's .DWG files are portable across many platforms and operating systems, it is a viable solution for customers with multiple computer systems who need to exchange drawing files in such an environment.

Advanced AutoCAD functionality includes a comprehensive 2D and 3D drafting feature set. AutoCAD also has integrated 3D solid modeling, rendering, extensive 2D geometry such as NURBS (nonuniform rational B-splines), and ellipses, associative hatching, streamlined dimensioning, and text editing with a built-in spell checker.

AutoCAD software's open-system architecture allows users to adapt AutoCAD to unique professional requirements with any of more than 4,500 independently developed add-on applications. Independent application developers can use the AutoCAD Runtime Extension ("ARX") programming environment to take advantage of the rearchitected core technology contained in AutoCAD Release 13, which incorporates object-oriented programming to provide a foundation for the development of custom, market-specific applications.

Sales of AutoCAD and AutoCAD updates accounted for approximately 80 percent of the Company's revenues in fiscal years 1996 and 1995 as compared to approximately 85 percent in fiscal year 1994.

Autodesk is committed to enhancing AutoCAD software's core technology while at the same time extending the Company's reach with complementary products of varying price and functionality, some of which are described below.

# AutoCAD LT

AutoCAD LT for Windows is a low-cost CAD package offering a wide range of 2D and basic 3D drafting capabilities. With an installed base of more than 250,000 seats, AutoCAD LT is intended for CAD managers, designers, and engineers who need a powerful, stand-alone CAD tool, but who do not require AutoCAD's advanced feature set. AutoCAD LT software contains an extensive 2D drafting toolset as well as 3D lines and polylines with quick shading and hidden-line removal. Other features include Aerial View for panning and zooming and Paper Space for scaling, annotating, and assembling multiple drawing views before plotting. Operating in the Windows environment with pulldown menus, customizable toolbar, toolbox, menus, and scripts, as well as dialog boxes and icons, AutoCAD LT is easy to learn and use. AutoCAD LT supports the Windows Clipboard, as well as Object Linking and Embedding, which allows users to link AutoCAD LT drawings to other Windows applications such as Microsoft Word or Excel. AutoCAD LT has complete data compatibility with AutoCAD Release 11 and Release 12, which allows the exchange of drawings with other AutoCAD users with no loss of 2D geometry data.

# AutoSketch

AutoSketch for Windows is a low-cost, entry-level 2D drafting package that can be used for creating technical diagrams, architectural layouts, electrical drawings, mechanical plans, information graphics, and presentations. AutoSketch offers easy tool customization; 13 library packs with more than 2,000 predrawn symbols; extensive editing capabilities; double-precision geometry; and the ability to write .DWG files for AutoCAD and AutoCAD LT users.

# AutoCAD OEM

AutoCAD OEM ("Original Equipment Manufacturer") for Windows is a selectively-licensed CAD engine offering a complete application-development environment for creating and delivering targeted or niche solutions with scaled feature sets. It is for developers, as well as enterprise-wide solution providers, requiring an embeddable CAD system which gives them the ability to scale and control the application feature set. AutoCAD OEM provides developers with a complete toolkit of AutoCAD features and application-programming interfaces ("API") including a full suite of drawing and editing functions as well as AutoLISP, a LISP API and the AutoCAD Development System, a C programming interface. These capabilities enable development of new products for new markets untapped by traditional CAD products and solutions.

Autodesk's Mechanical CAD products include Autodesk Mechanical Desktop, AutoCAD Designer, AutoSurf, and the Autodesk Mechanical Library, which are discussed below.

#### Mechanical Desktop

Autodesk Mechanical Desktop software, which began shipping in the first quarter of fiscal year 1997, is an integrated software application that provides advanced 2D and 3D mechanical design functions for desktop PCs. The Mechanical Desktop contains integrated modules for parametric feature-based solid modeling, surface modeling, and assembly modeling, all with associative drafting, as well as AutoCAD Release 13 and the Autodesk IGES Translator, which enables users to accurately and efficiently exchange all versions of IGES (Initial Graphics Exchange Specification)-formatted files. The Mechanical Desktop is compatible with other Autodesk product offerings, including Autodesk WorkCenter for technical document and workflow management.

# AutoCAD Designer

AutoCAD Designer software delivers the power and flexibility of 3D featurebased solid modeling and assembly modeling and is completely integrated with AutoCAD software. Users of AutoCAD Designer can sketch in the industrystandard 2D AutoCAD environment and automatically create a 3D parametric solid model using "intelligent" shapes such as holes, fillets, and protrusions. Other features include automatically generated, fully associative, multiview detail drawings; the capability to create, document, and analyze mechanical assemblies; and full interoperability with a variety of independently developed applications. AutoCAD Designer is suited for drafters, designers, and engineers involved in the conceptualization, design, or drafting of mechanical parts in a variety of manufacturing industries including automotive, electrical equipment, machinery, plastics, and aerospace. AutoCAD Designer .DWG files can be used with other AutoCAD software applications as well as with Autodesk visualization products and independently developed applications.

# AutoSurf

AutoSurf software is integrated with AutoCAD, AutoCAD Designer, and AutoVision software and provides customers with sophisticated, yet easy-touse, 3D surface-modeling tools for use on PCs and engineering workstations. Fully interoperable with AutoCAD, AutoSurf extends AutoCAD's 3D modeling capabilities with sophisticated surface-modeling, -editing, and -analysis tools. AutoSurf also interoperates with other Autodesk products; for example, users can obtain complex-shape descriptions by cutting AutoCAD Designer parametric solids with AutoSurf software's sculpted free-form NURBS surfaces. AutoCAD IGES Translator software is included to ensure accurate and complete data transition across different high-end CAD systems; data can be accurately transferred, queried, and manipulated in AutoSurf, and then used in other functions in the design process. AutoSurf helps customers design complex mechanical component parts such as sophisticated consumer products, automotive products, molds, turbines, and propellers.

# Autodesk Mechanical Library

Available on CD-ROM via a regularly updated subscription service from Autodesk Data Publishing, the Autodesk Mechanical Library currently consists of two titles: PartSpec and MaterialSpec. PartSpec is a "digital warehouse" representing more than 50 leading US vendors with more than 300,000 predrawn, purchasable, 2D parts drawings--plus associated attribute information--in AutoCAD .DWG file format for easy insertion into AutoCAD drawings. MaterialSpec contains a complete database of more than 25,000 materials from more than 300 manufacturers worldwide, described in more than 100,000 fulltext records. Both titles offer a unified graphical user interface, run in Windows and DOS, and are fully compatible with Autodesk software and other design systems.

Autodesk's GIS Market Group is expected to offer a family of GIS products, tools, and developer programs to address the unique requirements of customers who use geographic information. The first product in the GIS product family, AutoCAD Map, is discussed below.

#### AutoCAD Map

AutoCAD Map, which is expected to ship during fiscal year 1997, will be the first in a series of mapping and GIS software planned by Autodesk. Incorporating the drafting power of AutoCAD software and the data management functionality of AutoCAD Data Extension software, AutoCAD Map adds comprehensive automated mapping and GIS tools, plus an application programming interface ("API") for designing custom applications. Using AutoCAD .DWG as its native file format, AutoCAD Map allows a user to import .MIF/.MID (MapInfo),

.SHP (Environmental Systems Research Institute, Inc.), .DXF, and .DGN (Intergraph Corporation) formats and to export complete and accurate files in the same formats. The software provides a full set of map-creation and editing tools, including digitizing, rubber sheeting, and multiuser editing; extensive cleanup capabilities, thematic mapping capabilities; and essential geographic analysis features that utilize GIS topology, such as polygon overlay, buffering, and network analysis. AutoCAD Map offers broad map projections support and map presentation and plotting features, such as the ability to specify plot sets for map series and book production.

The Company's principal data management programs, Autodesk WorkCenter, Autodesk View, and AutoCAD Data Extension, are discussed below.

# Autodesk WorkCenter

Windows-based Autodesk WorkCenter software is an easily customized software system for managing technical documents and automating workflow for design teams. Its built-in management tools allow users to organize documents according to specific needs; check documents in and out of a secured, multiuser environment; and automatically manage revisions over time. With workflow automation tools such as electronic notification, document distribution, approvals, and task routing with all relevant documents attached, Autodesk WorkCenter permits users to track projects easily and manage the flow of workgroup information. Its customizable interface and unique SmartView Folders feature allow users such as architects, mechanical engineers, or facilities managers to tailor the program using terminology and document/project organization schemes that work for them.

Fully integrated with AutoCAD for Windows, Autodesk WorkCenter offers CADdocument redlining and extensive viewing capabilities and works with more than 150 types of electronic documents, including text, spreadsheet, graphics, database, and CAD files. Thus, managers can view CAD drawings even though they may be unfamiliar with CAD software. The software also allows users to compare two drawings, and then highlights their differences.

# Autodesk View

Autodesk View is a low-cost CAD preview, view, and redline tool for design teams. It views more than 150 file formats common to drafters, designers, and managers, including office productivity formats. With Autodesk View, project managers can distribute AutoCAD files and related documents to users in a workgroup who, regardless of their CAD proficiency, need to view and comment on them, and be assured that the original documents will not be altered in the process.

#### AutoCAD Data Extension

AutoCAD Data Extension ("ADE") software is an add-on program that incorporates AutoCAD drawings with database records and other documents into one integrated environment. The graphical information created with ADE allows users to locate data within a set of AutoCAD drawings based upon entity location; properties such as color, layer, or linetype; or associated data. Well suited for multiuser work environments, ADE software provides simultaneous access to an organization's entire drawing database. Entitylocking and user-access controls monitor changes to source drawings and prevent accidental overwrites. Other features include data management tools that automatically link drawing objects to database records and related documents.

# Autodesk Data Publishing

Autodesk's Data Management Market Group also includes product offerings from Autodesk Data Publishing ("ADP") which publishes preformatted product and reference libraries for specific markets. ADP titles include PartSpec and MaterialSpec (as previously described) and PlantSpec, which is expected to ship in fiscal year 1997, and provides purchased parts information to users in the process manufacturing industry.

The principal product offerings from the Kinetix division are discussed below.

#### 3D Studio MAX

3D Studio MAX software, which began shipping in the first quarter of fiscal year 1997, is a 3D modeling and animation software package specifically written to take advantage of advanced features offered by the Windows NT operating system. With real-time interface, multiple-processor support, and 3D graphics acceleration capabilities, 3D Studio MAX delivers workstation-class performance and functionality to desktop PCs.

The easily navigated, intuitive interface eliminates many of the commonly accepted boundaries between modeling, rendering, and animation, and offers instant feedback; users can see the results of their actions, in real time, as they are applied. Shaded views with real-time feedback allow users to visualize natural, real-world environments in which they can directly manipulate objects, regardless of scene complexity. Because 3D Studio MAX software maintains a data history of geometry creation and modification, users can return to and change any step, at any time, without having to redo prior work. 3D Studio MAX is also the only environment that can run Character Studio, a character-animation and skinning plug-in software product offered by Autodesk which is expected to ship in fiscal year 1997.

#### 3D Studio

3D Studio is a graphics package for creating professional-quality 3D modeling and animation. This PC-based software product, running in a DOS environment, provides a full complement of modeling, animation, and rendering tools that help users create richly textured, workstation-quality images and animations. In addition, 3D Studio and AutoCAD files are easily exchanged and allow for the development of advanced engineering or architectural visualizations. This product is well suited for animation designers and can be used to create corporate presentations, broadcast animations, industrial design visualizations, crime reenactments, and architectural walk-throughs, as well as for education and training.

#### AutoVision

AutoVision software helps users create photorealistic still renderings and is integrated completely within AutoCAD software. With AutoVision, AutoCAD users can produce high-impact images and render, light, and compare multiple views of a single drawing. AutoVision is compatible with Autodesk 3D Studio and the Company's Texture Universe software, a collection of ready-to-use, digitized textures and backgrounds offering further visualization canabilities.

# PRODUCT DEVELOPMENT AND ENHANCEMENT

The computer industry is characterized by rapid technological change in computer hardware, operating systems, and software. To keep pace with this change, Autodesk maintains an aggressive program of new product development. The Company dedicates considerable resources to research and development to further enhance its existing products and to create new products and technologies. During fiscal years 1996, 1995, and 1994, the Company incurred \$78,678,000, \$65,176,000, and \$56,231,000, respectively, for software design, development, product localization, and project-management activities (excluding capitalized software development costs of approximately \$2,100,000 in fiscal year 1995; no software development costs were capitalized during fiscal years 1996 and 1994).

The majority of the Company's basic research and product development has been performed in the US, while translation and localization of foreign-market versions are generally performed by development teams or contractors in the local markets. The Company's European product-related functions, including software development, localization, quality assurance, technical publications, and production are centralized in Neuchatel, Switzerland.

The Company intends to continue recruiting and hiring experienced software developers and to consider the licensing and acquisition of complementary software technologies and businesses. In addition, Autodesk will continue to actively collaborate with and support independent software developers who offer products that enhance and complement AutoCAD software and other products the Company offers.

The software products offered by the Company are internally complex and may contain errors ("bugs"), as is the case generally with computer software, especially when first introduced. Despite extensive product testing and quality control, there can be no assurance that errors will not be found in the Company's products. Such errors could result in damage to the Company's reputation, loss of revenues, or lack of market acceptance of its products, any of which could have a material and adverse effect on the Company's business and consolidated results of operations.

Certain of the Company's product development activities are performed by independent firms and contractors while other technologies are licensed from third parties. The Company generally either owns or has licenses for use of the software developed by third parties. Because talented development personnel are in high demand, there can be no assurance that independent developers, including those who have developed products for the Company in the past, will be able to provide development support to the Company in the future. Similarly, there can be no assurance that the Company will be able to obtain and renew license agreements on favorable terms, if at all, which could have a material and adverse effect on the Company's business and consolidated results of operations.

Additionally, there can be no assurance that the Company's development efforts will result in the timely introduction of new products or that such new products will be commercially successful. Failure to successfully develop new products or delays in the introduction of these new products or lowerthan-anticipated demand for these products could have a material and adverse effect on the Company's business and consolidated results of operations.

# MARKETING AND SALES

Autodesk's customer-related operations are divided into three geographic regions: the Americas, Europe, and Asia/Pacific. The Company's products are marketed worldwide through a network of domestic and foreign offices. Autodesk distributes its software products primarily through a network of more than 4,000 independent distributors and dealers (value-added resellers or "VARs") who support sales of Autodesk products to end users in more than 125 countries. VARs, including both independent owners and computer store franchisees, are supported by the Company and its subsidiaries through technical training, periodic publications, the Autodesk Forum, an electronic bulletin board on the CompuServe network, and Autodesk's Home Page on the Internet.

In addition, the Company works directly with dealer and distributor sales organizations, computer manufacturers, other software developers, and peripherals manufacturers through cooperative advertising, promotions, and trade-show presentations. Autodesk also holds annual "Expos" throughout the world. These dedicated trade shows, incorporated within major industry trade shows, highlight the Company's products, as well as a number of third-party products. The Company also employs mass-marketing techniques such as direct mailings and advertising in business and trade journals. Further, Autodesk supports user groups dedicated to the exchange of information related to the use of the Company's products.

Domestically, the Company distributes its products primarily through its authorized dealer network. Other domestic sales are made principally to large corporations, governmental agencies, educational institutions, and for certain low-end CAD products, end-users. Substantially all of the Company's international sales are made to dealers and distributors, which are supported by the Company's foreign subsidiaries and international sales organizations. Certain international sales result from direct exports from the United States.

Autodesk's ability to effectively distribute its products depends in part upon the financial and business condition of its VAR network. Although the Company has not to date experienced any material problems with its VAR network, computer software dealers and distributors are typically not highly capitalized, have tended to experience difficulties during times of economic contraction and during periods of technology-market price pressure, and may do so in the future. While no single customer accounted for more than 10 percent of the Company's consolidated revenues in fiscal year 1996, 1995, or 1994, the loss of or a significant reduction in business with any one of the Company's major international distributors or large US dealers could have a material adverse effect on the Company's business and consolidated results of operations.

The Company intends to continue to make its products available in foreign languages and expects that foreign sales will continue to contribute a significant portion of its consolidated revenues. Foreign revenues, including export sales from the US to foreign customers, accounted for approximately 64 percent, 61 percent, and 58 percent of revenues in fiscal years 1996, 1995, and 1994, respectively.

# CUSTOMER AND DEALER SUPPORT

Autodesk requires each authorized dealer and distributor to provide a professional level of technical support to customers by employing full-time, trained, technical-support personnel. The Company supports its dealers and distributors through technical-product training, sales training classes, and direct telephone support. While the Company generally does not provide direct end-user support, Autodesk offers online support to customers through the Company's Home Page on the Internet and to customers who log onto the Autodesk Forum on CompuServe. The four Autodesk Forums are the AutoCAD Forum, the Autodesk Beta Forum, the Autodesk Multimedia Forum, and the Autodesk Retail Products Forum. These forums provide answers to technical questions and tips and techniques to assist users of Autodesk products. The Autodesk Forum also allows the Company to make important product-support information available simultaneously to dealers and customers.

Responding to the increasing demand for industry-specific customer services, the Company offers authorized Autodesk dealers training and support under two programs: the Autodesk Premier Support Center ("APSC") program and the Autodesk Systems Center ("ASC") Solutions Training. The APSC program requires participating dealers to provide a high level of technical support with special expertise in a specified vertical industry. The ASC Solutions Training Program requires dealers to provide superior industry-specific application training to end-users of Autodesk products. Both programs require that the dealers meet certain qualifications in order to receive an industry medallion and APSC and ASC Solutions Training status.

As of January 31, 1996, the Company had more than 900 Autodesk Training Center ("ATC") sites throughout the world. These accredited training centers offer in-depth education and training in computer-aided design skills on AutoCAD and other Autodesk products, as well as on related, independently developed software.

Customers have formed Autodesk user groups as forums for education and to suggest product enhancements and development of new products. The North American Autodesk User Group ("NAAUG"), officially recognized by Autodesk, sponsors an annual meeting held concurrently with the Autodesk University user show; publishes a quarterly newsletter; independently evaluates Autodesk products; compiles user feature and functionality requirements; and offers telecourses taught by its membership on CompuServe. In addition there are local user groups in Europe, Asia/Pacific, and the Americas focused on expanding the use of Autodesk products.

# DEVELOPER PROGRAMS

One of the Company's key strategies is to maintain an open-architecture software product design to facilitate third-party development of peripheral and complementary products. This open-architecture design enables customers and third parties to customize the Company's products for a wide variety of highly specific uses. Autodesk offers several programs that provide marketing, sales, and technical support and programming tools to Autodesk Registered Developers worldwide who have, to date, developed more than 4,500 commercially available add-on applications for Autodesk products. Although Autodesk derives no direct revenue from these application developers, the Company believes that the availability and use of such add-on products enhance sales opportunities for the Company's core products.

Autodesk also licenses its industry-standard component technologies to selected developers through the Autodesk OEM Program. Currently, the OEM Program includes a CAD engine and engines for 3D graphics, drawing access, and rendering. The Company's OEM Program provides the technology for qualified developers to create and deliver suites of scaleable products that focus on solving customer needs in specialized markets. It also leverages Autodesk's technological and market leadership, enables developers to take cost-effective advantage of a growing trend in software engineering technology, and provides customers with an opportunity to migrate to fully extensible, custom, high-end Autodesk solutions.

To support the growth of third-party developers worldwide, whose applications extend and enhance the functionality of the Company's products, Autodesk established the Virtual Corporation Partner Program ("VCPP") during fiscal year 1995. This program provides sales, marketing, technical, and financial support to Autodesk Strategic Developers whose efforts broaden and enhance the functionality of Autodesk software.

In fiscal year 1996, the Company introduced the Mechanical Application Initiative ("MAI") partner program which is aimed at the development and marketing of products which can be integrated with Autodesk's MCAD products. MAI partners participate with Autodesk in product marketing and development activities. In October 1995, an initial application programming interface was delivered to MAI partners to support their development of applications compatible with Autodesk's MCAD product offerings.

# BACKLOG

The Company typically ships products within one to two weeks after receipt of an order, which is common in the computer software industry. Accordingly, the Company does not maintain significant backlog and backlog as of any particular date is not representative of actual sales for any succeeding period.

#### COMPETITION

The software industry has limited barriers to entry, and the availability of desktop computers with continually expanding capabilities at progressively lower prices, contributes to the ease-of-market entry. Because of these and other factors, competitive conditions in the future are likely to intensify. Increased competition could result in price reductions, reduced revenues and profit margins, and loss of market share, which would adversely affect the Company's business, consolidated results of operations and financial condition.

The AutoCAD family of products competes directly with other CAD software, including that of MicroStation by Bentley Systems, Inc.; Personal Designer and CADDS by Computervision Corporation; MICRO CADAM which is developed and supported by CADAM Systems Company, Inc; and CADKEY by Cadkey, Inc. In the low-cost CAD segment, AutoCAD LT competes directly with Corel Visual CADD, software developed by Numera Software and marketed by Corel Corporation, and indirectly with Visio Technical by Visio Corporation and TurboCADD 2D/3D by ISMI. The Company's MCAD products compete with Parametric Technology Corporation's Pro/Engineer; SolidWorks 95 from SolidWorks Corporation; TriSpectives from 3D/Eye; the Master Series from Structural Dynamics Research Corporation; and the CATIA and CADAM products offered by Paris-based Dassault Systemes and marketed and sold by IBM. Autodesk's data management products compete with various low end file management systems such as AM Workflow from Cyco Software BV, as well high end product data management software solutions including offerings from Sherpa Corporation and Metaphase. The Company's data management products also compete with generic document management products including offerings from Documentum and PC DOCS, Inc. When released, AutoCAD Map is expected to compete most directly with MicroStation Geographics from Bentley Systems, Inc, and GIS product lines offered by Environmental Systems Research Institute, Inc. and Intergraph Corporation. The Company also faces competition in its foreign markets from a number of products offered by foreign-based companies.

Product offerings from the Kinetix division--3D Studio MAX, 3D Studio, AutoVision, and Animator Studio--are currently available on IBM PCs and compatible computers. The primary competition in the multimedia software market consists of products available on personal computers and computer systems offered by Silicon Graphics, Inc. including multimedia product offerings from Alias|Wavefront, a wholly owned, independent subsidiary of Silicon Graphics, Inc. Products competing with 3D Studio MAX and 3D Studio software include Softimage 3D by Softimage Inc., a wholly owned subsidiary of Microsoft Corporation, Lightwave 3D by NewTek, Inc., and trueSpace 2 and trueSpace/SE by Caligari Corporation. 3D Studio Release 4 is also a viable alternative in many applications to much costlier graphics systems available only on computers offered by Silicon Graphics, Inc. AutoVision software competes with two third-party add-on products, AccuRender from Robert McNeel & Associates and RenderStar by RenderStar Technology BV.

The Company believes that the principal factors affecting competition in its markets are price, product reliability, performance, range of useful features, continuing product enhancements, reputation, and training. In addition, the availability of third-party application software is a competitive factor within the CAD market. The Company believes that it competes favorably in these areas and that its competitive position will depend, in part, upon its continued ability to enhance existing products, and to develop and market new products.

# INTELLECTUAL PROPERTY AND LICENSES

The Company protects its intellectual property through copyright, trade secret, patent, and trademark laws. For substantially all AutoCAD sales outside of North America, the Company uses software protection locks to inhibit unauthorized copying. Nonetheless, there can be no assurance that the Company's intellectual property rights can be successfully asserted in the future or will not be invalidated, circumvented, or challenged. In addition, the laws of certain foreign countries where the Company's products are distributed do not protect Autodesk's intellectual property rights to the same extent as the laws of the US. The inability of the Company to protect its proprietary information could have a material adverse effect on the Company's business and consolidated results of operation.

Any disputes involving the Company's intellectual property rights or those of another party could lead to costly litigation which could have a material adverse effect on the Company's business and consolidated results of operations.

The Company retains ownership of software it develops. All software is licensed to users and provided in object code pursuant to either shrink-wraptype licenses or executed license agreements. These agreements contain restrictions on duplication, disclosure, and transfer.

The Company believes that because of the limitations of laws protecting its intellectual property and the rapid, ongoing technological changes in both the computer hardware and software industries, it must rely principally upon software engineering and marketing skills to maintain and enhance its competitive market position.

Autodesk has an in-house antipiracy program focused on pursuing companies and individuals who illegally duplicate, sell or install the Company's software products. Software piracy is in some cases a felony under US federal law, which allows copyright and patent holders to protect and enforce their rights as owners of intellectual property.

#### PRODUCTION

Production of Autodesk software products involves duplication of the software media and the printing of user manuals. The purchase of media and transfer of the software programs onto media for distribution to customers are performed by the Company and by licensed subcontractors. Media for the Company's products include CD-ROMs and disks and are available from multiple sources. User manuals for Autodesk products and packaging materials are produced to Company specifications by outside sources. Domestic product assembly is also performed by independent third party contractors. International production is performed in leased facilities in Switzerland and Australia and by independent third-party contractors in Japan and Singapore. To date, Autodesk has not experienced any material difficulties or delays in production of its software and documentation.

#### **EMPLOYEES**

As of January 31, 1996, the Company had 1,894 full-time employees (1,251 in North America, 463 in Europe, and 180 in Asia/Pacific), of whom 472 were in software development, 94 in quality assurance, 911 in marketing and sales, 56 in production, and 361 in general and administrative positions. The Company believes that its future success will depend, in part, on its ability to continue to attract and retain highly skilled technical, marketing, support, and management personnel.

None of the Company's employees in the United States is subject to a collective bargaining agreement, and the Company has never experienced a work stoppage. Management believes that its employee relations are good.

# FORWARD-LOOKING INFORMATION

The forward-looking statements included in this report, which reflect management's best judgment based on factors currently known, involve risks and uncertainties. Actual results could differ materially from those anticipated in the forward-looking statements included herein as a result of a number of factors, including but not limited to those discussed in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," incorporated by reference to pages 24 through 29 of the Company's 1996 Annual Report to Stockholders.

# ITEM 2. PROPERTIES

The Company's executive offices and those related to product development, domestic marketing, and sales and production are located in leased office space in northern California. The Company also leases office space in various locations throughout the US for local sales and technical support personnel. Autodesk's foreign subsidiaries lease office space for their operations. The Company owns substantially all equipment used in its facilities.

#### ITEM 3. LEGAL PROCEEDINGS

In October 1992, Vermont Microsystems, Inc. ("VMI") filed a complaint against the Company in the US District Court for the District of Vermont, alleging among other things, misappropriation of trade secrets. In October 1994, the case was tried before a Magistrate of the US District Court of Vermont. In December 1994, the US District Court ruled in favor of VMI on the trade secret claim and the Company recorded a litigation charge of \$25.5 million as a result of a judgment in this matter. The Company appealed that judgment, and VMI cross-appealed, before the US Court of Appeals for the Second Circuit in January 1996. The Company is awaiting a ruling on the appeal. Management believes the claims in the case, including a cross appeal by VMI for additional damages, are without merit and the ultimate resolution of this matter will not have a material adverse effect on the Company's financial condition or results of operations. However, depending on the amount and timing, an unfavorable resolution of this matter could materially affect the Company's future results of operations or cash flows in a particular period.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of security holders during the fourth quarter of fiscal year 1996.

#### Executive Officers of the Registrant

The following sets forth certain information regarding the executive officers of the Company as of April 15, 1996:

NAME	AGE	POSITION	OFFICER SINCE
Carol A. Bartz	47	Chairman of the Board, President and Chief Executive Officer	1992
Joseph H. Astroth, Ph.D.	40	Vice President, GIS Market Group	1996
Robert M. Carr	39	Vice President, Engineering	1993
Larry L. Crume	51	Vice President and General Manager, Kinetix	1995
James D. D'Arezzo	45	Vice President, Data Management Market Group, and Vice President, Corporate Marketing	1994

NAME	AGE	POSITION	OFFICER SINCE
Dominic J. Gallello	41	Vice President, Mechanical CAD Market Group, and Vice President, Asia/Pacific	1992
Eric B. Herr	48	Chief Financial Officer, Vice President, Finance and Administration and Vice President, Data Publishing	1992
John E. Lynch	39	Chief Technology Officer, Vice President, Advanced Products Group, Vice President, AEC/FM Market Group	1993
Stephen McMahon	54	Vice President, Human Resources	1994
Marcia K. Sterling	52	Vice President, Business Development, and General Counsel	1995
Godfrey R. Sullivan	42	Vice President, Americas	1992
Michael E. Sutton	51	Vice President, Europe	1993

**AFETCED** 

Carol A. Bartz joined the Company in April 1992 and has served as President, Chief Executive Officer, and Chairman of the Board since May 1992. Prior to joining Autodesk, she held various positions at Sun Microsystems, Inc., from 1983 to April 1992, including Vice President, Worldwide Field Operations (July 1990 to April 1992).

Dr. Joseph H. Astroth has served as Vice President, GIS Market Group, since joining the Company in January 1996. From September 1989 through December 1995, Dr. Astroth held various positions with Graphic Data Systems Corporation including Director, Environmental Market Group from January 1993 to June 1994, and Vice President of Product Management, Engineering, from June 1994 to December 1995.

Robert M. Carr has served as Vice President, Engineering, since February 1995. Mr. Carr joined the Company in November 1993 and served as Vice President, Core Technology Group, through January 1995. From September 1987 to August 1993, Mr. Carr served as Vice President of Software Development of Go Corporation, a company he cofounded.

Larry L. Crume has served as Vice President and General Manager, Kinetix (formerly Autodesk's Multimedia Market Group), since joining the Company in October 1995. From January 1990 through September 1994, Mr. Crume worked at Lotus Development Corporation, serving as Vice President, International Business Development, from January 1990 to April 1993, and as Vice President, Electronic Messaging Division, from April 1993 to September 1994. Prior to joining Autodesk, Mr. Crume was an independent consultant.

James D. D'Arezzo has served as Vice President, Corporate Marketing, and Vice President, Data Management Market Group, since February 1996. Mr. D'Arezzo joined the Company in February 1994 and served as Vice President, Marketing through January 1995. From February 1994 through December 1995, Mr. D'Arezzo served as Vice President, Corporate Marketing, and Vice President, GIS and DM Market Groups. From November 1993 to January 1994, Mr. D'Arezzo served as the Vice President of Corporate Business Development for Banyan Systems. From March 1990 to November 1993, Mr. D'Arezzo served as Banyan's Vice President of Marketing.

Dominic J. Gallello has served as Vice President, Mechanical CAD Market Group, since August 1995 and as Vice President, Asia/Pacific, since joining the Company in October 1992. From February 1995 to August 1995, Mr. Gallello served as acting Vice President, Mechanical CAD Market. From April 1981 to October 1992, he held various positions with Intergraph Corporation, including President, Intergraph Japan from June 1986 to October 1992. Eric B. Herr has been the Company's Chief Financial Officer since joining the Company in May 1992. Mr. Herr has served as Vice President, Finance and Administration since January 1995 and as Vice President, Data Publishing since December 1995. From December 1992 through January 1995, Mr. Herr served as Vice President, Emerging Businesses. From May 1990 to May 1992, he served as Vice President of Finance and Planning, Sun Microsystems, Inc.

John E. Lynch joined Autodesk in May 1986 and has served as Chief Technology Officer and Vice President, Advanced Products Group, since February 1995 and Vice President, AEC/FM Market Group, since September 1995. From April 1993 through January 1995, Mr. Lynch served as Vice President, Product Development Group. From June 1991 to April 1993, Mr. Lynch served as General Manager, AutoCAD Division.

Stephen McMahon has served as Vice President, Human Resources, since joining the Company in July 1992. From July 1987 to July 1992, Mr. McMahon served as Senior Director, Human Resources, for Apple Computer, Inc.

Marcia K. Sterling joined Autodesk in October 1995 as Vice President, Business Development, and General Counsel. From September 1982 to October 1995, she practiced corporate and securities law at Wilson, Sonsini, Goodrich & Rosati, where she was a partner.

Godfrey R. Sullivan has served as Vice President, the Americas, since joining the Company in October 1992 and as Acting Vice President, AEC/FM Market Group, from February 1995 to September 1995. Mr. Sullivan held various positions with Apple Computer, Inc., from June 1984 to September 1992, including Vice President and General Manager, Business Markets Division, from April 1992 to September 1992 and Vice President and General Manager, US Reseller Operations, from July 1991 to March 1992.

Michael E. Sutton has served as Vice President, Europe, since June 1993. Mr. Sutton joined the Company in October 1987 as a sales and marketing director in the United Kingdom. Mr. Sutton was the Managing Director of the Company's United Kingdom subsidiary from January 1990 to January 1992. From January 1992 to February 1993, Mr. Sutton served as Northern Region Manager, Europe, and from February 1993 to May 1993, he served as acting Vice President, Europe.

PART II

# ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

The information required by this Item is incorporated by reference to page 45 of the Company's 1996 Annual Report to Stockholders.

ITEM 6. SELECTED FINANCIAL DATA

The information required by this Item is incorporated by reference to page 23 of the Company's 1996 Annual Report to Stockholders.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The information required by this Item is incorporated by reference to pages 24 through 29 of the Company's 1996 Annual Report to Stockholders.

# ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The information required by this Item is incorporated by reference to pages 30 through 44 of the Company's 1996 Annual Report to Stockholders.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

Not applicable.

#### PART III

Certain information required by Part III is omitted from this Report in that the Registrant will file a definitive proxy statement pursuant to Regulation 14A (the "Proxy Statement") not later than 120 days after the end of the fiscal year covered by this Report and certain information included therein is incorporated herein by reference. Only those sections of the Proxy Statement that specifically address the items set forth herein are incorporated by reference. Such incorporation does not include the Compensation Committee Report or the Performance Graph included in the Proxy Statement.

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information concerning the Company's directors required by this Item is incorporated by reference to the Company's Proxy Statement.

The information concerning the Company's executive officers required by this Item is incorporated by reference herein to the section of this Report in Part I, Item 4, entitled "Executive Officers of the Registrant."

The information regarding compliance with Section 16 of the Securities and Exchange Act of 1934 is to be set forth in the Proxy Statement and is hereby incorporated by reference.

#### ITEM 11. EXECUTIVE COMPENSATION

The information required by this Item is incorporated by reference to the Company's Proxy Statement.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information required by this Item is incorporated by reference to the Company's Proxy Statement.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information required by this Item is incorporated by reference to the Company's Proxy Statement.

#### PART IV

ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K

(a) The following documents are filed as a part of this Report:

1. Financial Statements: The following Consolidated Financial Statements of Autodesk, Inc. and Report of Ernst & Young LLP, Independent Auditors, are incorporated by reference to pages 30 through 44 of the Registrant's 1996 Annual Report to Stockholders:

Consolidated Statement of Income--Fiscal Years Ended January 31, 1996, 1995, and 1994

Consolidated Balance Sheet--January 31, 1996 and 1995

Consolidated Statement of Cash Flows--Fiscal Years Ended January 31, 1996, 1995, and 1994

Consolidated Statement of Stockholders' Equity--Three-Year Period Ended January 31, 1996

Notes to Consolidated Financial Statements

EXHTRT

Report of Ernst & Young LLP, Independent Auditors

2. Financial Statement Schedule: The following financial statement schedule of Autodesk, Inc., for the fiscal years ended January 31, 1996, 1995, and 1994 is filed as part of this Report and should be read in conjunction with the Consolidated Financial Statements of Autodesk, Inc.

Schedules not listed above have been omitted because they are not applicable or are not required or the information required to be set forth therein is included in the Consolidated Financial Statements or Notes thereto.

3. Exhibits: The Exhibits listed on the accompanying Index to Exhibits immediately following the financial statement schedules are filed as part of, or incorporated by reference into, this Report.

LVIITDTI	
NO.	DESCRIPTION
3.1(1)	Certificate of Incorporation of Registrant, as amended
3.2(1)	Bylaws of Registrant
4.1(2)	Preferred Shares Rights Agreement dated December 14, 1995
10.1(1)*	Registrant's 1987 Stock Option Plan, as amended
10.2*	Registrant's Employee Qualified Stock Purchase Plan and form of
	Subscription Agreement, as amended
10.3*	Registrant's 1990 Directors' Option Plan, as amended
10.4*	Registrant's 1996 Stock Plan
10.5(1)*	Form of Indemnification Agreement executed by the Company and
	each of its officers and directors

EXHIBIT NO.	DESCRIPTION		
10.6(3)*	Agreement between Registrant and Carol A. Bartz dated April 7, 1992		
13.1	Annual Report to Stockholders for the year ended January 31, 1996 (to be deemed filed only to the extent required by the instructions to exhibits for reports on Form 10-K)		
21.1	List of Subsidiaries		
23.1	Consent of Independent Auditors (included on page 19 of this Report)		
24.1 27	Power of Attorney (included on page 18 of this Report) Financial Data Schedule		
<ol> <li>Incorporated by reference to the exhibit filed with the Registrant's Annual Report on Form 10-K for the fiscal year ended January 31, 1995.</li> <li>Incorporated by reference to the Registrant's Report on Form 8-A filed on January 5, 1996, as amended on January 8, 1996.</li> <li>Incorporated by reference to the exhibit filed with the Registrant's Report on Form 10-Q for the fiscal quarter ended April 30, 1992.</li> <li>* Denotes a management contract or compensatory plan or arrangement.</li> </ol>			

(b) Reports on Form 8-K: No reports on Form 8-K were filed by the Company during the fiscal quarter ended January 31, 1996.

With the exception of the information incorporated by reference to the Annual Report to Stockholders in Items 5, 6, 7, and 8 of Part II and Item 14 of Part IV of this Form 10-K, the Company's 1996 Annual Report to Stockholders is not to be deemed filed as a part of this Report.

Autodesk, AutoCAD, AutoVision, World-Creating Toolkit, AutoSurf, AutoSketch, AutoCAD Data Extension, AutoLISP, 3D Studio, Autodesk WorkCenter, MaterialSpec, and ATC are registered trademarks of Autodesk, Inc. in the USA and/or other countries. Kinetix, Autodesk Mechanical Desktop, Autodesk Animator Studio, Texture Universe, PartSpec, 3D Studio MAX, Design Your World, and DXF are trademarks of Autodesk, Inc. in the USA and/or other countries. Autodesk Registered Developer and NAAUG are servicemarks of Autodesk, Inc. in the USA and/or other countries. Windows and Windows NT are registered trademarks of Microsoft Corporation. UNIX is a registered trademark licensed exclusively through X/Open Co. Ltd. CompuServe is a registered trademark of H & R Block. All other brand names, product names, or trademarks belong to their respective holders.

SIGNATURES

PURSUANT TO THE REQUIREMENTS OF SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934, THE REGISTRANT HAS DULY CAUSED THIS REPORT TO BE SIGNED ON ITS BEHALF BY THE UNDERSIGNED, THEREUNTO DULY AUTHORIZED.

# Autodesk, Inc.

/s/ CAROL A. BARTZ By: -----CAROL A. BARTZ CHAIRMAN OF THE BOARD

Dated: February 28, 1997

#### POWER OF ATTORNEY

KNOW ALL PERSONS BY THESE PRESENTS, that each person whose signature appears below constitutes and appoints Carol A. Bartz jointly and severally, his attorneys-in-fact, with the power of substitution, for him in any and all capacities, to sign any amendments to this Report on Form 10-K, and to file the same, with exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission, hereby ratifying and confirming all that each of said attorneys-in-fact, or his substitute or substitutes, may do or cause to be done by virtue hereof.

PURSUANT TO THE REQUIREMENTS OF THE SECURITIES EXCHANGE ACT OF 1934, THIS REPORT HAS BEEN SIGNED BELOW BY THE FOLLOWING PERSONS ON BEHALF OF THE REGISTRANT AND IN THE CAPACITIES AND ON THE DATES INDICATED.

SIGNATURE	TITLE	DATE		
/s/ CAROL A. BARTZ CAROL A. BARTZ		February 28, 1997		
/s/ JOHN E. CALONICO JOHN E. CALONICO	Acting Chief Financial Officer (Principal Financial and Accounting Officer)	February 28, 1997		
/s/ MARK A. BERTELSEN*	Director	February 28, 1997		
MARK A. BERTELSEN				
/s/ CRAWFORD W. BEVERIDGE*	Director 	February 28, 1997		
CRAWFORD W. BEVERIDGE /s/ J. HALLAM DAWSON* J. HALLAM DAWSON		February 28, 1997		
/s/ MORTON L. TOPFER*	Director	February 28, 1997		
MORTON L. TOPFER				
/s/ MARY ALICE TAYLOR	Director	February 28, 1997		
MARY ALICE TAYLOR				
*By: /s/ CAROL A. BARTZ				
CAROL A. BARTZ Attorney-in-fact				

We consent to the use of our report dated February 20, 1996, incorporated by reference in the Annual Report on Form 10-K of Autodesk, Inc. for the year ended January 31, 1996, with respect to the consolidated financial statements, as amended, included in this Form 10-K/A.

Our audits also included the financial statement schedule of Autodesk, Inc. listed in Item 14(a). This schedule is the responsibility of the Company's management. Our responsibility is to express an opinion based on our audits. In our opinion, the financial statement schedule referred to above, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

We also consent to the incorporation by reference in the Post Effective Amendment No. 1 to the Registration Statements (Form S-8 No. 33-54683, No. 33-22656, No. 33-51110, No. 33-41265, No. 33-15675, No. 33-39458 and No. 33-61015) pertaining to the 1987 Stock Option Plan, 1990 Directors' Option Plan and Employee Qualified Stock Purchase Plan of Autodesk, Inc. of our report dated February 20, 1996 with respect to the consolidated financial statements incorporated herein by reference, and our report included in the preceding paragraph with respect to the financial statement schedule included in this Annual Report (Form 10-K/A) of Autodesk, Inc.

> /s/ Ernst & Young LLP ERNST & YOUNG LLP

San Francisco, California March 3, 1997

# AUTODESK, INC.

# VALUATION AND QUALIFYING ACCOUNTS

DESCRIPTION	BEGINNING		DEDUCTIONS RETURNS AND WRITE-OFFS	AT END
Fiscal year ended January 31, 1996				
Allowance for doubtful accounts Allowance for returns, stock balancing, and product	\$6,457,000	\$ 3,527,000	\$ 3,253,000	\$ 6,731,000
Fiscal year ended January 31, 1995	\$6,892,000	\$58,889,000	\$51,174,000	\$14,607,000
Allowance for doubtful accounts Allowance for returns, stock	\$5,204,000	\$ 2,198,000	\$ 945,000	\$ 6,457,000
balancing, and product rotation Fiscal year ended January 31, 1994	\$1,290,000	\$34,224,000	\$28,622,000	\$ 6,892,000
Allowance for doubtful accounts Allowance for returns, stock	\$4,138,000	\$ 2,024,000	\$ 958,000	\$ 5,204,000
balancing, and product rotation	\$-0-	\$ 8,965,000	\$ 7,675,000	\$ 1,290,000

S-1

Autodesk Design Your World 1996 Annual Report pg with charts- Net revenues by Geography

Graph- net revenues in fiscal years 1994, 1995, and 1996 of \$405.6 million, \$454.6 million, and \$534.2 million, respectively.

Every day investors ask us, "What exactly does Autodesk do?"

To help answer that question we've created an annual report that is both a financial document and a narrative. It is a story as much about people with vision--customers, partners, Autodesk staff--as it is about developing quality software, leveraging technology trends to pursue new market opportunities, and a reorientation toward customers.

We also want to reintroduce ourselves because we're no longer just the AutoCAD(R) company. We're the company that creates and markets design software, software that you, or people you know, use to create, visualize, imagine, and manage the designed world. Stay with us, it's an exciting story.

# Selected financial data

(In thousands, except per share data, percentages, and employees)

	Fiscal yea		
	January 31,		Percentage
	1996	1995	change
Net revenues	\$534,167	\$454,612	17.5%
Income from operations	\$129,027	\$107,411	20.1%
Net income*	\$ 87,788	\$ 56,606	55.1%
Net income per share*	\$ 1.76	\$ 1.14	54.4%
Return on net revenues	16.4%	12.5%	31.2%
Working capital	\$203,539	\$218,095	(6.7%)
Stockholders' equity	\$342,328	\$323,484	5.8%
Shares used in computing net			
income per share	49,800	49,840	0%
Number of employees	1,894	1,788	5.9%

\*Fiscal year 1995 results include a pre-tax litigation charge of approximately \$26 million resulting in a \$0.33 reduction in earnings per share.

# Letter to Stockholders

Last winter when I first began thinking about this letter, I recalled one incident from fiscal year 1996 with particular clarity. I was meeting with the Autodesk Mechanical Desktop(TM) team to discuss beta testing for this new mechanical computer-aided design (CAD) product. The talk was lively and opinionated; it always is at Autodesk. As we got into the rhythm of the meeting, many people seemed to realize at about the same moment that what we'd planned just wasn't going to be enough.

I'm sure some of us were also thinking about the technology transition problems we were then having with AutoCAD(R) Release 13, and about the thousands of customers and partners we were meeting with worldwide who were telling us what was needed to make this release the success it has since become.

From the seeds of this Desktop discussion and out of our experience with Release 13, a new model for developing quality software has taken root. It's a model in which Autodesk programmers will work side-by-side with our customers and application developer partners and their customers to shape the final product, to make sure that when it's released, it has the features and the performance gains that design professionals need and expect. And what began as some 60 beta sites for the Desktop eventually topped out at more than 700.

The other hallmarks of this experience, a renewal of vision and the role of dedicated, gifted people in Autodesk success, also characterize fiscal year 1996, and our future course. Vision has led us into new markets and down exciting paths. We're not just "that CAD software company"

anymore, we're a design software company. That story is told through-out this document, and I hope you'll spend some time with it. Vision has led us as well to a renewed commitment to customers. You'll see some of the results of that commitment when you review our strong product lineup and read about our enhanced support resources. But ultimately, people made the difference in fiscal year 1996. Customers, partners, all of us here at Autodesk helped turn a year of difficult but essential change into a success.

I can tell you that we are working hard to create the best design software in the industry, that we are committed to superior strategic execution in fiscal year 1997, and that we enter our new fiscal year with confidence, with a solid and enduring foundation for success. Now let's look at the bottom-line results.

# Financial Highlights

Net revenues for the fiscal year ended January 31, 1996, were \$534.2 million, an increase of 17.5 percent over the previous year. Net income was \$87.8 million or \$1.76 per share compared to \$73.1 million or \$1.47 per share last year. The fiscal year 1995 earnings figure excludes the \$16.5 million earnings impact related to the VMI litigation judgment. Setting aside the litigation accrual, earnings grew 20 percent for the year.

Sales of 233,000 new AutoCAD seats, a record number and an increase of 15 percent over fiscal year 1995, as well as a 32 percent increase in sales of non-AutoCAD products sparked growth. I'm pleased to tell you that the installed AutoCAD base now approaches 1.5 million seats. The 1996 balance sheet also reflects a \$17 million increase in cash reserves over the previous fiscal year, even though we spent nearly \$108 million to repurchase stock as part of our ongoing commitment to maintaining stockholder value.

Net revenues by geography were up worldwide. Europe led that annual growth with an increase of 33 percent, its highest in more than 5 years. Asia/Pacific increased by 23 percent; the Americas by only 3 percent, a direct result of the execution problems we had with AutoCAD Release 13.

#### A Tough Transition, A Positive Outcome

The core AutoCAD rearchitecting we undertook for Release 13, which incorporated a new object-oriented design paradigm, made for a difficult transition. But the final AutoCAD Release 13 platform, for Windows(R) 95 and Windows NT(R), is an excellent product. It's significantly faster than the original product and includes new features, some of which, such as real-time Pan and Zoom, customers had wanted for a long time. AutoCAD Release 13 also plays particularly well with new customers who want to pursue a more-collaborative design process using "intelligent" digital models. That story is also told within this document.

The final Release 13 platform contains the revolutionary new application programming interface, the AutoCAD(R) Runtime Extension (ARX). Developer partners and customers will leverage ARX to create high-powered applications that are integrated into, not merely compatible with, Release 13. Reaching the ARX milestone is sure to add to AutoCAD success in fiscal year 1997 and beyond.

# The Design Software Company

Our reorganization around customer-focused market groups began to reach a critical mass in fiscal year 1996. The products these groups are launching in fiscal year 1997 speak strongly to our traditional, but rapidly evolving markets and effectively position us in new ones, authenticating our view of ourselves as the world's leading design software company. To signal this shift we have even changed our Nasdaq stock symbol from ACAD to ADSK.

In first quarter 1997 we shipped Autodesk Mechanical Desktop for mechanical design. The Desktop, with newly developed assembly-modeling technology, integrates AutoCAD Release 13, AutoCAD(R). Designer, and AutoSurf(R) modules for a comprehensive "art-to-part" mechanical-design environment. Later in fiscal year 1997 we will be launching AutoCAD(R) Map, the first in a planned series of AutoCAD "avors" in which Release 13 technology will be customized and complemented to better suit the needs of our vertical markets.

When you're first in world markets, as we are in CAD software revenues and in seats for animation and visualization, you're expected to lead. So look for our multimedia team to create a stir as the newly formed Kinetix(TM). Autodesk was born out of an entrepreneurial spirit and continues to foster it, which is why we've launched Kinetix as a separate division. And if you haven't already heard about the new Kinetix animation product 3D Studio MAX(TM), believe me, you will in fiscal year 1997.

The work of our Data Management Market Group in fiscal year 1996 moves us strongly into new markets for the electronic publishing of design content through Autodesk Data Publishing (ADP) and for design process management software like Autodesk WorkCenter(R). Finally, we're licensing Autodesk technology as OEM engines to select developer partners, a move that further strengthens the competitive advantage of our .DWG file format, the worldwide standard for computer-aided design.

Each new business opportunity we're pursuing is volume based, markets to existing customers, wins us new ones, and adds to our competitiveness.

# Looking Ahead

I believe Autodesk is now better positioned to pursue multiple, global opportunities than at any time in our history. Our business model is more integrated and focused, our products support the needs of a total design environment, our partners are stronger, our customer base larger. We're learning, changing, and growing. In fiscal year 1997 we want to delight our customers with quality software. I can't state our future goals any more clearly or powerfully than that. We hope you'll continue to share in our vision.

And to those people--customers, business partners, stockholders, the Autodesk workforce--who were so very loyal during a challenging business year, I extend my personal thanks.

Carol Bartz, President, Chief Executive Officer, and Chairman of the Board

Design Your World

The world of design represents extraordinary business opportunities. In pursuing them, we've become the world's leading design software company.

"We're becoming the company whose products help define the total design environment. Our market opportunities are limited only by the imagination of the design and multimedia communities."

Eric Herr, Chief Financial Officer and Vice President, Finance and Administration

People design office towers and robotics, restorations of natural environments and plans for emergency services, car bodies and cameras. They design educational programs and pipelines, clothing and yachts, video games and maps. People also manage and analyze what they imagine and build. They add aesthetic content to their work as they move through the creative process. And as they design this complex, interrelated world--your world-they use Autodesk software.

#### Opening a Door on the Designed World

What's more ordinary than grasping a door handle as you enter an office tower on business? You don't think about the cross-hatched, stainless-steel handle that's so easy to grasp and swing, although you can be sure a designer has. No matter. We take for granted the highly designed world.

Even so, it's a rather extraordinary place. It's a world in which a stream of electronic data defines, organizes, models, and reinforces all the design spaces in your world: From the very tower itself and its urban surroundings to the bushings, screws, and bolts in the door handle assembly. From the advanced electrical, engineering, heating, airconditioning, and facilities-management systems that support the tower workforce to the product videos you watch with your investment banker.

These designs and interdependent processes are possible, this environment made functional and pleasing, in part because of the quality, precision, and broad resources found in Autodesk software.

So although we began with AutoCAD(R) software for computer-aided design, we're now much more. We will always support the 2D CAD market. But professionals across the design continuum now need software that allows them to work in more collaborative and creative ways, to work in 2D and 3D, whether they're manufacturing aircraft, adding special effects to a film, or re-modeling a kitchen. We market software for this wider world of design, software for mechanical CAD, for multimedia and data management, for architecture and geographic information systems, and for design-content creation.

Your world, Autodesk software.

# Quality Software

We've innovated a new software-development model to meet the creative and competitive needs of the people designing your world.

"With Mechanical Desktop, the MCAD Market Group hit high gear. From the Gunslinger events for software development to extended beta testing, from the Mechanical Applications Initiative to the creation of extensive learning materials, we've architected a complete MCAD software solution that will delight customers and partners alike."

Dominic Gallello, Vice President, MCAD Market Group

Autodesk Mechanical Desktop(TM) for the mechanical CAD (MCAD) software market typifies this new model, leverages core AutoCAD(R) technology, and redefines for the entire Company what it means to delight customers with quality products.

The software-development cycle generally follows a linear pattern of coding, quality assurance, automated testing, and so on. With Mechanical Desktop we initiated a new process in addition to following the traditional methodology. We held so-called Gunslinger events (Desktop was code-named Texas) in which software architecture and documentation were refined under exacting real-world conditions.

Gunslinger teams included Autodesk software-development engineers and application engineers, mechanical engineers from our value-added reseller partners, and most importantly, customer engineers.

We held 12 four-day Gunslingers at our development sites at which more than 100 mechanical engineers participated. The goal: to create a complete "art to part" MCAD software solution that also helps end-users cut product time-to-market.

#### The Dialog

Gunslinger events fostered a rich dialog. As a participant identified a software issue--perhaps a developer application stalled at a particular command sequence--an Autodesk programmer was there to sort it out online, in real time.

Typically, this sort of exchange does not occur face-to-face. It happens after product launch and is conducted over e-mail or via fax. Under those circumstances, some highly complex problems may never be fully resolved. The Gunslinger innovation eliminates these inefficiencies. As a result Mechanical Desktop is the product our customers and partners told us they needed, a product that enhances their design creativity and makes them more competitive.

To meet concerns about training and staffing expressed during the Desktop development cycle, we created curriculum materials targeted for college and university audiences as well as for Autodesk Training Centers. And we provided the

award-winning, interactive, multimedia software, Inside Track(TM), which promotes individualized learning of current mechanical-design techniques for both professional and student users.

# Revolutionary ARX

The tightly integrated Mechanical Desktop modules, among them AutoCAD(R) Release 13 and a newly created Assembly Modeler, unite 2D and 3D design capabilities and provide for associative drafting as well as surface, mechanical-assembly, and feature-based solid modeling.

We also adapted the Release 13-embedded 32-bit, object-oriented application programming interface, AutoCAD(R) Runtime Extension (ARX), for the MCAD design community. ARX heralds a revolutionary new generation of applications that will be fully integrated into AutoCAD, not merely AutoCAD-compatible. These applications will foster a seamless and associative design, analysis, and manufacturing environment for the MCAD professional.

This pure focus on customer and partner needs now drives Autodesk software development more than at any other time in our history. We're confident Autodesk Mechanical Desktop software is the right product at the right price point for the estimated US\$3 billion MCAD software market.

# Imaginative Software

Given technology trends, the release of 3D Studio MAX software, and new leadership within our multimedia team, the launch of Kinetix seemed inevitable.

"With 3D Studio MAX for Windows NT, not only can we leverage new business opportunities in the 3D design animation and modeling space, we can spur that growth. This compelling, cost-effective software unites 2D and 3D design in an intelligent object-oriented environment. It's a trendsetter."

Larry Crume, Vice President and General Manager, Kinetix

#### Now Playing: The 3D Experience

Producing the realistic, interactive 3D content that design professionals and sophisticated consumers desire is costly, typically undertaken in a workstation environment. But demand for the 3D experience is so great that we're seeing a shift in hardware and operating-system choices to accommodate it. Professional users who model and animate in 3D can now achieve workstation-level performance--multiple-processor support, built-in networking capabilities, and 3D graphics acceleration--by moving to the more cost-effective, PC-based, 32-bit Windows NT(R) platform. This opens up an exciting new market for design animation software.

Kinetix is ready with the vision and the products to leverage these opportunities.

Who are Kinetix customers? Investment bankers Volpe and Welty define multimedia software as tools for people creating films and videos; authoring interactive content, such as World Wide Web home pages; developing video games; and for visualizing design, where Autodesk 3D Studio(R) and AutoVision(R) software are already market leaders. With the release of 3D Studio MAX(TM) for Windows NT, an object-oriented, nextgeneration graphics and animation environment, Kinetix offers a single, dynamic content-creation solution for all these market sectors, the current estimated value of which is US\$650 million.

#### Design Visualization and More

Many of our architectural and mechanical customers who are now considering a move to Windows NT will want to leverage 3D Studio MAX software's unified 2D and 3D environment if

they make the change. With this software, they'll be able to initiate a highly creative, productive process for design visualization and conceptualization. This software also meets the needs of professional animators and of those creating 3D content for videos, films, and video games. And with 3D Studio MAX plug-ins--products created by our Plug-In developer partners--games professionals can output to the Sony(R) PlayStation(TM) and Sega(R) Saturn games machines. 3D Studio MAX software also supports VRML, Virtual Reality Markup Language, used on the Internet to publish 3D scenes.

#### The Vision

Consumers and design professionals want the richer experience of 3D. Certainly for entertainment--movies like Johnny Mnemonic or Virtuosity, TV, video games--but also for more serious purposes. As a communications tool in educating the medical profession, for animated forensics and crime reenactments, for architectural, engineering, and product design. They want the 3D experience because it mirrors the way people see and absorb information. It enhances understanding, it's visceral. And more interestingly from a market perspective, they want to create it, to explore its design potential. With our software and that of our Plug-In partners, they can. Real-world location, and the data and documents that are linked to it, must be managed in every design process.

"GIS technology is no longer for a specialist class. People will be using GIS data on their laptops to avoid traffic jams, book hotel rooms, map out a travel itinerary. It doesn't get more down-to-earth than that."

Dr. Joseph Astroth, Vice President, GIS Market Group

That freeway will be built 1,500 meters from that wetlands area, How will the one affect the other? Those HVAC-system drawings have to be modified by the construction team, How do they get electronically reviewed and corrected? Not surprisingly, people using Autodesk software also need tools to manage design documents and to optimize data tied to location.

#### You and GIS

A storm knocks out the electricity. You're curbside when the repairperson arrives. She leans out the truck window, asks for your address, and punches some keys on a laptop computer hooked into a cellular phone. You watch as she downloads files, plugs into a printer, and outputs a map of the neighborhood and a diagram of the switching unit on the power pole. Then she hooks up her utility belt, climbs the pole, and gets to work.

That's a geographic information system, a GIS, in action. It's another way in which information technology is changing our lives. The spatial technology in a GIS yields a database that links maps, design graphics, and related data to real-world location, to geography. That data-base becomes a powerful, intelligent information tool for managing land, assets, and infrastructure--from handling environmental restorations to tracking emergency services. Estimated GIS software market: approaching US\$900 million.

Over 100,000 Autodesk customers already use AutoCAD(R) for mapping. In fiscal year 1997 they can switch to AutoCAD(R) Map software, a morecomplete mapping solution with tools for data transfer, custom digitizing, editing and cleanup, query and analysis, presentation and plotting. The GIS Market Group, now developing other products, has this goal: "When people think GIS software solutions, they'll think of Autodesk." "In fiscal year 1997, we'll be fulfilling a long-term vision: building market share by offering software that helps customers manage design data and processes. There are no clear leaders in this relatively new market, but we intend to be one."

James D'Arezzo, Vice President, Data Management Market Group

#### Managing the Data You Already Have

Entry into data management and electronic publishing, through Autodesk(R) Data Publishing, is a natural move for us. Our customers, having created more than a billion AutoCAD files, want to cost-effectively organize, manage, visualize, and share that data. They also want re-usable digital content. Who better to provide these tools than the company that helped them create their design data in the first place?

Estimates suggest that for every professional designing with AutoCAD software, five to ten more people on the extended, collaborative design team may need to access and elaborate on that person's work. Beyond this immediate circle are the manufacturers, purchasers, salespeople, and others who add information to design documents as part of their jobs.

The solution: software from the Autodesk Data Management Market Group, software that helps people utilize design data and documents for diverse purposes. From Autodesk WorkCenter(R) software for networked file management to Autodesk(R) View for viewing and redlining. From AutoCAD Data Extension(R) for linking data-base information to drawings to the Autodesk(R) Mechanical Library for adding digital content.

We offer a comprehensive response to these complex, interrelated design needs.

#### Collaborative Design

We're helping our customers explore the economic and aesthetic possibilities of an Internet-based, collaborative design environment using object-oriented digital models.

As Robert Carr, vice president of our Engineering Group explains, "It's a leading-edge technology story that we're already exploiting through new and existing products and through our industry-standard file formats."

# Digital Models

A digital model recreates in a computing environment the natural, intuitive way people see designed objects. It's 3D, "experiential computing": a digital model mimics its real-world counter-part. For example, with digital models a robotics assembly can be visualized, analyzed, and simulated before it's built, at tremendous savings. Or models can simulate student learning experiences--flying a plane, running an experiment. We also enjoy digital models in video games and films and on the Internet.

An effective digital model must also be "intelligent"; its individual objects must "understand" their context, their relationship with other objects, and regenerate quickly and accurately when object parameters change. The digital model, used collaboratively, has tremendous potential to improve design and productivity. Autodesk provides the world with design technology tools that offer these benefits, including AutoCAD(R), Autodesk Mechanical Desktop(R), AutoCAD(R) LT, and 3D Studio MAX(TM) software.

# The Foundry and the Internet

To be widely adopted, the digital-model paradigm must be economical to implement, easily used, and models must be available in quantity for the mass-market PC platform. Fortunately, much that turns potential into profit is now in place. With technology advances such as the release of 32-bit Windows(R) 95 and the broader professional use of the Windows NT(R) operating system, the digital model now has a life on the desktop.

This suggests the rise of digital foundries, where design professionals-our customers--will create and supply digital models in volume. And by permitting on a global scale the fast, easy sharing of these models, the Internet will enable the economies of collaborative design and shorten product development cycles. For example, imagine a robotics manufacturing team downloading revised drawing files from the Internet. They correct files and e-mail them to the engineers, in offices halfway around the world. In a matter of hours, final changes are completed; new files are sent; and manufacturing can begin.

## Industry-Standard File Formats

As our three-million-plus customers move to the Internet to find these economies, to access already-created digital models and to share their own, they will take with them our open and de facto file-format standards, AutoCAD.DWG and DXF(TM) and 3D Studio .3DS. A fourth file format, .DWF, for the recently announced Autodesk WHIP(TM) Plug-In software has been specifically created for real-time access to 2D, vector-based, design data over the Internet, a fundamental step in enabling a truly collaborative design environment for our customers and their clients.

These Autodesk formats will become the software languages by which countless digital models will be stored, published, viewed, and manipulated. Millions of people already use them, millions more will.

"Autodesk's next big franchise, which builds on our design and visualization businesses, will be design-capture software for a collaborative design environment. Autodesk Mechanical Desktop is our first entry in this field, and I think it's a knockout."

John Lynch, Chief Technology Officer and Vice President, Advanced Products  $\ensuremath{\mathsf{Group}}$ 

# Delighting Customers

We want to delight customers with easily accessible, highly utilitarian support resources, such as those on our new World Wide Web home page. We're moving on other fronts as well.

# Enhanced Product Support

We've installed a new customer-call-tracking software, SCOPUS ProTeam, for recording complete data about support calls. With it, we can spot any trend in end-user problems with a particular software product and quickly initiate proactive solutions. Eventually we'll use SCOPUS to automate the flow of customer questions, bug-related data, and the solutions we've crafted to our technical specialists around the world.

The Worldwide Workgroups program creates support teams grouped by product and specialty area to rapidly solve complex technical problems. The program leverages the expertise and knowledge of individual Autodesk staff across geographies and reduces duplication of resources. In a related effort, our Product Support team is writing more customer-focused technical papers, which we post to the AutoCAD Forum on CompuServe(R), to our fax information system, and to our World Wide Web site. And as Michael Sutton, vice president of European operations notes, "We're even centralizing customerand developer-support operations, which allows us to offer more, and more focused, product information and a wider range of technical training and expertise."

### Education and Training Strategies

Education and training are a vital part of our business. For example in fiscal year 1996, with International Thomson Publishing, we established Autodesk(R) Press to respond to the evolving educational needs of design professionals, educators, and students. The Press's Inside Track(TM) software, an award-winning, interactive, multimedia learning and productivity tool for engineers, is based on the educational concepts of just-in-time and just-enough learning. It optimizes an engineer's use of Autodesk MCAD software by demonstrating the design techniques she must master to solve specific mechanical problems. Under consideration: a similar tool for the AEC community.

Rather than address learning and training strategies late in a softwaredevelopment cycle, they will now be instituted concurrently. This approach means better training tools sooner, from technical documentation to the course work presented by our worldwide network of more than 5,000 dealer, distributor, and training center partners. Additionally, we've certified more than 240 Autodesk Systems Centers to deliver advanced industry training, technical support, and solutions to customers. And the new Autodesk Developer Network supplies the marketing and technical support as well as the Autodesk software engines our developer partners need to deliver critical add-on applications.

## Global Accounts, ISO 9000

We're exploring ways to make it easier for customers to do business with us. For example, the Global Accounts Program sets up a process in which customers, with offices worldwide, can establish global pricing for their software purchases, rather than negotiating contracts and pricing on a country-by-country basis. The Global Accounts Sales Manager then works with other Autodesk sales representatives and dealers and distributors to provide comprehensive account management for these customers.

As significantly, we have achieved ISO 9001 or ISO 9002 certification in a number of countries, including Germany, Singapore, the UK, the US, and for our European Software Center in Neuchatel, Switzerland. ISO, the International Standards Organization, has established globally recognized standards for quality assurance in software design, development, production, installation, and servicing. All of these advances are win-win developments for our customers and for us.

"The only sustainable competitive advantage is the ability to learn the right things faster. We can't just market software; we have to help customers hone in on what they need to know, when they need to know it, so that they can be more productive."

Wayne Hodgins, Technical Director, Autodesk Worldwide Learning Solutions

## Design Partners

We can focus on what we do best because our partners take excellent care of everything else.

Autodesk's partner-network of developers, dealers, distributors, and training centers helps us serve markets great and small the world over. The businesses profiled here exemplify the success, creativity, and dedication of thousands more. We celebrate all of them.

# Serving One Market

Germany's OPEN MIND Software Technologies GmbH, international producers of numerical-control (NC) software that turns CAD into CAM (computer-aided manufacturing), joined our Mechanical Application Initiative because they share our philosophy of combining technologies to benefit customers.

Integrating their NC applications--hyperWORK for 2D milling and lathing, hyperMILL for 3D mold-and-die work with AutoCAD(R) software allows mechanical designers and manufacturing engineers to work collaboratively from "art to part" within a unified CAM system. Adding additional luster to our mechanical CAD offerings are versions of hyperMILL and hyperCAM (a new, feature-based milling application) fully integrated into Autodesk Mechanical Desktop(TM) software.

#### Serving Many

Quebec-based MKS Compu-Group, Inc., and Eagle Point Software, with headquarters in Iowa, have found multiple-market synergy as Autodesk partners.

MKS serves the AEC/FM, Civil Engineering, Mapping/GIS, and Process and Power industries as an Autodesk Systems Center, Developer, and Unique Application Reseller. Their activities include developing and selling SAUF, a popular utility that converts English-language AutoCAD Release 12 and Release 13 Help files into French Canadian (significantly different from Continental French); and promoting Autodesk-based solutions through a comprehensive marketing plan that includes strong consulting and support divisions and MKSEXPO, an annual, province wide convention. They are currently localizing AutoCAD Release 13 software and developing an AutoCAD(R) Map-based tool for use in a long-term mapping and GIS project. Eagle Point Software began its Autodesk partnership by integrating its stand-alone applications with AutoCAD. They quickly established a reputation for technical support and training expertise and attained Autodesk Dealer status. They now develop and sell more than 85 AutoCADbased AEC, Civil Engineering, Surveying/Mapping, and Hydrology solutions to 20,000-plus clients in 61 countries. Last year Eagle Point purchased LandCADD, Facility Mapping Systems, and ECOM Associates, and in June went public in a 2-million-share initial offering.

#### **Opening New Markets**

HOPE (Hindustan Office Products, Ltd.), a New Delhi-based Autodesk Distributor, works closely with a growing network of 100-plus dealers and uses a variety of tactics--including massive customer-education campaigns and a full range of support services--to introduce sophisticated design software solutions to areas that are new to CAD. They have contributed to Autodesk software's strong presence in nearly all of India's design markets, most of which--such as videography, an expanding market due to the privatization of Indian television--are beginning to open up.

Recent government policies easing access to foreign technologies and products, reducing import tariffs, and the like will further accelerate the pace of technical implementation. HOPE is ready.

"People use our software and that of our developer partners to do highly creative and innovative work. For example, we never set out to market software for the apparel industry, but they use AutoCAD-based applications just the same. There's wonderful synergy here--customers, us, developers."

Godfrey Sullivan, Vice President, the Americas

"A company is only as good as its people, and I think we have some of the best and the brightest in the industry. When you've got people like these behind every business effort, it's easy to see an exciting future for Autodesk."

 $\label{eq:christine Tsingos, Vice President and Treasurer$ 

We share responsibility for the Company's success, which requires vision and clarity and a focus on customers.

"In Product Support we get e-mails and calls from all over the company asking us to help provide customer solutions. We know we've succeeded when a partner comes back with the message that the solution we offered met the customer's needs. Our target is customer delight, and we aim for the bull's-eye."

Jessica Freiberg, AutoCAD Support Specialist

"We owe much of our success to the efforts of our worldwide registered developer community. To provide them with the world-class marketing and technical support they need, we launched the Autodesk Developer Network. After all, delighting partners is an integral part of delighting customers."

Laks Sampath, Product Manager, Autodesk Developer Network

"We have a rich workplace--rich in people, skills, interests. That's a great plus for a software company. It leads inevitably to greater creativity and confidence."

Steve McMahon, Vice President, Human Resources

"We're a high-energy culture, and people are committed to making a difference, in business and in the world. From late-night, pizza-fueled brain-storms to early-morning code reviews, we all feel an obligation to our customers and ourselves to give it our best."

Blair LaCorte, General Manager, Autodesk Data Publishing

"In Operations we work to deliver quality products efficiently, on time, cost-effectively. Day-to-day it's exciting to be part of the release process, from the rollout plan to the final sell sheet. We've also earned ISO 9002 certification, which exemplifies our commitment to quality and to customer satisfaction."

Catrina Eames, Operations Release Coordinator

"Programming is a science, an art, and a technology, and each programmer's work is essential to everyone else's. Seeing an idea become a reality and serving millions of customers at the same time can be a peak experience."

Shui-Sheng Chern, Senior Software Engineer

# Financial Information

# Table of Contents

Selected Five-Year Financial Data	23
Management's Discussion and Analysis of Financial Condition and Results of Operations	24
Consolidated Statement of Income	30
Consolidated Balance Sheet	31
Consolidated Statement of Cash Flows	32
Consolidated Statement of Stockholders' Equity	33
Notes to Consolidated Financial Statements	34
Report of Ernst & Young LLP, Independent Auditors	44
Market Information and Dividend Policy	45
Corporate Information	46

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Fiscal year ended January 31,

(To the second constants and the second state				Fiscal year end	led January 31,
(In thousands, except per share data, percentages, and employees)	19	96 1995	1994	1993	1992
For the fiscal year					
Revenues	\$ 546,8	\$ 465,278	\$ 418,720	\$ 367,721	\$ 284,903
Direct commissions	12,7	,	,	14,567	10,929
Net revenues	534,1		,	353,154	273,974
Cost of revenues	66,8			63,652	39,173
Marketing and sales	183,5		,	119,871	82,520
Research and development	78,6		,		34,782
General and administrative	76,1			54,953	37,268
Income from operations	129,0	,		·	80,231
Interest and other income, net	9,2		,		12,063
Litigation charge Income before income taxes	138,2	20,000		5,000 69,763	92,294
Net income	87,7	,		43,873	57,794
Net cash provided by	07,7	50,000	02,100	43,013	57,794
operating activities	106,6	104,412	88,853	68,608	72,858
At year end					
Cash, cash equivalents,					
and marketable securities	\$ 272,4	.02 \$ 255,373	\$ 217,011	\$ 192,277	\$ 191,330
Current assets	347,8			249,341	247,538
Total assets	517,9			358,283	328,026
Current liabilities	144,2			84,080	56,984
Total liabilities	175,6	01 158, 592	107,995	90,450	60,721
Stockholders' equity	342,3	28 323, 484	296,879	267,833	267,305
Working capital	203,5	39 218,095	177,241	165,261	190,554
Number of employees	1,8	94 1,788	1,788	1,565	1,272
Common stock data					
Net income per share		76 \$ 1.14		\$ 0.88	\$ 1.15
Book value per share		39 \$ 6.85		\$ 5.58	\$ 5.44
Dividends paid per share	\$0.	24 \$ 0.24	\$ 0.24	\$ 0.24	\$ 0.23
Shares used in computing					
net income per share	49,8	,		49,800	49,980
Shares outstanding at year end	46,3	47,241	47,480	48,022	49,176
Financial ratios					
Current ratio	2	.4 2.4	2.7	3.0	4.3
Return on net revenues	16.	4% 12.5%	15.3%	12.4%	21.1%
Return on average assets	17.	6% 12.8%	16.3%	12.8%	19.5%
Return on average stockholders' equity	26.	4% 18.2%	22.0%	16.4%	23.8%
Growth percentages					
Net revenues	17.	5% 12.1%	14.8%	28.9%	18.9%
Net income	55.			(24.1%)	1.8%
Net income per share	54.	•	•	(23.5%)	0%
•					

Operating Results

Net Revenues

		Percentage		Percentage	
(In millions)	1996	change	1995	change	1994
Revenues	\$ 546.9	18%	\$ 465.3	11%	\$ 418.7
Direct commissions	12.7	19%	10.7	(19%)	13.1
Net revenues	\$ 534.2	18%	\$ 454.6	12%	\$ 405.6

Autodesk's consolidated net revenues increased 18 percent to \$534.2 million in fiscal year 1996 from \$454.6 million in fiscal year 1995. The Company achieved net revenue growth in all sales geographies, the most significant occurring in the Company's European operations. Growth in revenues resulted from higher sales of AutoCAD(R) software, the Company's flagship product, as well as increased sales of multimedia, data management, and low-end CAD product offerings, most notably AutoCAD(R) LT.

Sales of AutoCAD and AutoCAD updates increased from the prior fiscal year while continuing to represent approximately 80 percent of consolidated net revenues. Worldwide demand for AutoCAD remained strong in fiscal year 1996, resulting in the sale of 233,000 new licenses compared to 203,000 in the prior fiscal year. Fiscal year 1996 AutoCAD update revenue resulted principally from sales of the most current AutoCAD version, AutoCAD Release 13, which was released in the fourth quarter of fiscal year 1995. AutoCAD update revenue increased 17 percent over the previous fiscal year to approximately \$49 million in fiscal year 1996.

When viewed by geography, fiscal year 1996 net revenues increased 33 percent, 23 percent, and 3 percent in Europe, Asia/Pacific, and the Americas, respectively, compared to fiscal year 1995 growth in these regions of 15 percent, 25 percent, and 4 percent. Foreign revenues, including export sales from the United States, accounted for approximately 64 percent, 61 percent, and 58 percent of revenues in fiscal years 1996, 1995, and 1994, respectively. The weaker value of the dollar, relative to international currencies, favorably affected fiscal year 1996 international revenues by approximately \$18.8 million compared to fiscal year 1995. Fiscal year 1995 sales were also favorably impacted by currencies by approximately \$12.0 million compared to fiscal year 1994. Since most of the Company's international production costs and operating expenses are incurred in foreign currencies, the net impact of exchange rate fluctuations on income from operations is less than on revenues.

A summary of revenues by geographic area is presented in Note 9, page 43, to the consolidated financial statements.

The Company records product returns as a reduction of revenues. In fiscal years 1996, 1995, and 1994, product returns, consisting principally of stock rotation, totaled \$51.2 million or 9 percent of consolidated revenues, \$28.6 million or 6 percent of consolidated revenues, and \$7.7 million or 2 percent of consolidated revenues, respectively. Returns of AutoCAD products accounted for 79 percent, 75 percent, and 88 percent of total product returns in fiscal years 1996, 1995, and 1994, respectively. More specifically, returns of AutoCAD Release 13 products accounted for \$29.5 million in fiscal year 1996. In fiscal year 1996, product returns were higher in each successive quarterly period, increasing to 10 percent and 12 percent of consolidated revenues in the third and fourth fiscal quarters, respectively. Management attributed the increase in product returns in fiscal year 1996 primarily to product rotation associated with performance issues with initial versions of the AutoCAD Release 13 software, the number and complexity of associated corrective releases to the software, and, ultimately, certain customer dissatisfaction with these corrective releases. Fiscal year 1996 product returns were, to a lesser extent, also impacted by transition and update cycles related to the introduction of new and enhanced products, including AutoCAD Designer, 3D Studio, and AutoCAD LT. Fiscal year 1995 product returns increased relative to fiscal year 1994 primarily due to product rotation of previous versions of AutoCAD associated with the introduction of AutoCAD Release 13. An increase in the number of Autodesk vertical market applications, including AutoVision and AutoCAD Data Extension, the introduction of the Company's next generation retail-CAD product offering, AutoCAD LT, and the elimination of the Generic CADD product family also contributed to an increase in product returns in fiscal year 1995 as compared to the prior fiscal year.

The nature and technical complexity of the Company's software is such that defect corrections have occurred in the past and may occur in future releases of AutoCAD and other products offered by the Company. Performance issues associated with AutoCAD Release 13 were more substantial than the Company had experienced with previous AutoCAD releases. The total cost of corrective actions was also likely more substantial, although the nature of such costs does not lend itself to quantification. Autodesk believes the corrective costs include not only the salary and other associated expenses for time spent by the engineering staff, but also costs relating to the diversion of resources in the Company's distribution channel and sales organization, the potential impact of delays on other research and development projects, and damage to the Autodesk and AutoCAD brand names.

Direct commissions paid to dealers represented 2 percent of net revenues in both fiscal years 1996 and 1995 and increased to \$12.7 million in fiscal year 1996 from \$10.7 million in fiscal year 1995. This increase resulted from higher sales to national accounts and US educational institutions. The decrease in direct commissions in fiscal year 1995 when compared to fiscal year 1994 resulted from a reduction in the domestic commission rate in the last half of fiscal year 1994, partially offset by increased national account and educational sales in the US.

The Company expects continued revenue growth during fiscal year 1997 in all geographies resulting from sales of AutoCAD and new product offerings including Autodesk Mechanical Desktop, (TM) 3D Studio MAX, (TM) and AutoCAD(R) Map. Delays in the introduction of new or enhanced products or failure to achieve significant customer acceptance could have a material adverse effect on the Company's revenues and consolidated results of operations in future periods. The foregoing forward-looking information is based upon current expectations of the Company. Actual results could differ materially for the reasons noted and due to other risks, including but not limited to those mentioned above and otherwise discussed under "Certain Risk Factors Which May Impact Future Operating Results," page 27.

Autodesk, Inc.

Cost of Revenues

		Percentage		Percentage	
(In millions)	1996	change	1995	change	1994
Cost of revenues Percentage of net revenues	\$ 66.8 13%	8%	\$ 61.7 14%	(3%)	\$ 63.3 16%

Cost of revenues includes the purchase of disks and compact discs (CD-ROMS), costs associated with transferring the Company's software to electronic media, printing of user manuals and packaging materials, freight, royalties, amortization of capitalized software development costs, and, in certain foreign markets, software protection locks. The improved gross margin in fiscal years 1996 and 1995 resulted from ongoing cost-control measures primarily in the areas of purchasing, disk duplication, assembly, packaging, shipping, and the increased use of lower-cost CD-ROM media. In the future, the Company expects that cost of revenues as a percentage of net revenues may be impacted by the mix of product sales, royalty rates for licensed technology embedded in the Company's products, the geographic distribution of sales, and sales of product updates, which have lower gross margins than commercial versions of the Company's software products.

**Operating Expenses** 

		Percentage		Percentage		
(In millions)	1996	change	1995	change	1994	
Marketing and sales	\$ 183.6	19%	\$ 154.6	12%	\$ 137.8	
Percentage of net revenues	34%		34%		34%	
Research and development	\$ 78.7	21%	\$ 65.2	16%	\$ 56.2	
Percentage of net revenues	15%		14%		14%	
General and administrative	\$ 76.1	16%	\$ 65.7	12%	\$ 58.5	
Percentage of net revenues	14%		14%		14%	

Marketing and sales expenses include salaries, sales commissions, travel, and facility costs for the Company's marketing, sales, dealer training, and support personnel. These expenses also include programs aimed at increasing revenues, such as advertising, trade shows, and expositions, as well as various sales and promotional programs designed for specific sales channels. While remaining constant as a percentage of net revenues, fiscal year 1996 marketing and sales expenses increased from the prior fiscal year due to an increase in personnel costs, sales incentive programs, continued expansion in the sales geographies, and expenses to support the Company's market group structure. Fiscal year 1995 marketing and sales expenses increased over fiscal year 1994 primarily due to worldwide marketing programs to support releases of new and enhanced products, including AutoCAD Release 13. The Company expects to continue to invest in marketing and sales of its products, to develop market opportunities, and to promote Autodesk's competitive position. Accordingly, the Company expects marketing and sales expenses to continue to be significant, both in absolute dollars and as a percentage of net revenues.

Research and development expenses consist principally of salaries and benefits for software engineers, contract development fees, expenses associated with product translations, costs of computer equipment used in software development, and facility expenses. Total research and development spending, including capitalized expenses, increased \$11.4 million or 17 percent during fiscal year 1996 due to the addition of software engineers, costs associated with the development of new and enhanced products, and the translation of certain of these products into foreign languages. Research and development

# Management's Discussion and Analysis of Financial Condition and Results of Operations

spending, including capitalized expenses, in fiscal year 1995 increased \$11.1 million from fiscal year 1994 as a result of development costs for software products such as AutoCAD Release 13 and expenses for product localization. The Company capitalized product development expenses of \$2.1 million in fiscal year 1995 and none in fiscal years 1996 and 1994. The Company anticipates that research and development expenses will increase in fiscal year 1997 as a result of product development efforts by the Company's market groups. Additionally, the Company intends to continue recruiting and hiring experienced software developers and to consider the licensing and acquisition of complementary software technologies and businesses.

General and administrative expenses include the Company's information systems, human resources, finance, legal, purchasing, and other administrative operations. The increase in these expenses in fiscal year 1996 resulted from higher personnel costs associated with increased operations and expenses to upgrade and maintain the Company's worldwide information systems, partially offset by a reduction in legal expenses. The increase in general and administrative expenses in fiscal year 1995 over fiscal year 1994 resulted primarily from legal expenses incurred in connection with the litigation discussed below and due to higher personnel and facility costs. In fiscal year 1997, the Company currently expects that general and administrative expenses will increase at approximately the same rate as, or slightly below, anticipated revenue growth to support spending on infrastructure, including continued investment in Autodesk's worldwide information systems.

# Interest and Other Income and Litigation Charge

(In millions)	F 1996	Percentage change	1995	Percentage change	1994
Interest and other income, net Percentage of net revenues	\$ 9.3 2%	28%	\$ 7.2 2%	3%	\$ 7.1 2%
Litigation charge Percentage of net revenues	\$0 0%		\$ 25.5 6%		\$0 0%

Interest income was \$10.6 million, \$8.0 million, and \$7.9 million for fiscal years 1996, 1995, and 1994, respectively. The increase in fiscal year 1996 interest income from the prior fiscal year resulted from a greater average balance of cash, cash equivalents, and marketable securities, partially offset by lower interest rates on the Company's international investment portfolio when compared to the same period in the prior fiscal year. Interest and other income for fiscal years 1996 and 1995 was net of interest expense of \$1.8 million and \$0.2 million, respectively, associated with the legal judgment discussed below.

The Company has a hedging program to minimize foreign exchange gains or losses, where possible, from recorded foreign-denominated assets and liabilities. This program involves the use of forward foreign exchange contracts in the primary European and Asian currencies. The Company does not currently attempt to hedge foreign-denominated revenues and expenses not yet incurred. Gains (losses) resulting from foreign currency transactions primarily in Europe and Asia/Pacific, which are included in interest and other income, were \$554,000, (\$1,043,000), and (\$969,000) in fiscal years 1996, 1995, and 1994, respectively.

In December 1994, a \$25.5 million judgment was entered against the Company on a claim of trade secret misappropriation brought by Vermont Microsystems, Inc. ("VMI"). At January 31, 1996, the Company had accrued the judgment plus interest at the rate specified in the judgment. The Company appealed the judgment, and VMI cross-appealed, before the US Court of Appeals for the Second Circuit, in January 1996. Management believes that the ultimate resolution of this matter will not have a material adverse effect on the Company's consolidated financial condition or results of operations. See Note 4, page 39, to the consolidated financial statements.

Provision for Income Taxes

	F	Percentage	F	Percentage		
(In millions)	1996	change	1995	change	1994	
Provision for income taxes	\$ 50.5	55%	\$ 32.5	(6%)	\$ 34.6	
Percentage of net revenues	9%		7%		9%	
Effective income tax rate	36.5%		36.5%		35.8%	

See Note 3, page 38, to the consolidated financial statements for an analysis of the differences between the US statutory and the effective income tax rates.

Net Income and Net Income per Share

	F	Percentage	P	ercentage		
(In millions, except per share data)	1996	change	1995	change	1994	
Net income	\$ 87.8	55%	\$ 56.6	(9%)	\$ 62.2	
Percentage of net revenues Net income per share	16% \$ 1.76	54%	12% \$ 1.14	(9%)	15% \$ 1.25	
	+ = · · •		+ = - = -	()	+ = - = +	

Results for fiscal year 1995 include a pre-tax litigation charge of approximately \$26 million resulting in a \$0.33 reduction in net income per share.

Certain Risk Factors Which May Impact Future Operating Results

Autodesk operates in a rapidly changing environment that involves a number of risks, some of which are beyond the Company's control. The following discussion highlights some of these risks and the possible impact of these factors on future results from operations.

The forward-looking statements included in Management's Discussion and Analysis of Financial Condition and Results of Operations, which reflect management's best judgment based on factors known, involve risks and uncertainties. Actual results could differ materially from those anticipated in these forward-looking statements as a result of a number of factors, including but not limited to those discussed below. Forward-looking information provided by Autodesk pursuant to the safe harbor established by recent securities legislation should be evaluated in the context of these factors.

Fluctuations in Quarterly Operating Results

The Company has experienced some fluctuations in operating results in interim periods in certain geographic regions due to seasonality. The Company's operating results in Europe during the third fiscal quarter are usually impacted by a slow summer period, while the Asia/Pacific operations typically experience seasonal slowing in the third and fourth fiscal quarters.

The Company typically receives and fulfills a majority of its orders within the quarter, with a substantial portion occurring in the third month of the fiscal quarter. As a result, the Company may not learn of revenue shortfalls until late in a fiscal quarter. Additionally, the Company's operating expenses are based in part on its expectations for future revenues and are relatively fixed in the short term. Any revenue shortfall below expectations could have an immediate and significant adverse effect on results of operations.

Similarly, shortfalls in Autodesk's revenues or earnings from levels expected by securities analysts could have an immediate and significant adverse effect on the trading price of the Company's common stock. Moreover, the Company's stock price is subject to the volatility generally associated with technology stocks and may also be affected by broader market trends unrelated to performance.

## Product Concentration

Autodesk derives a substantial portion of its revenues from sales of AutoCAD, AutoCAD updates, and adjacent products which are interoperable with AutoCAD. As such, any factor adversely affecting sales of AutoCAD and AutoCAD updates, including such factors as market acceptance, product performance and reliability, reputation, price competition, and the availability of third-party applications, could have a material adverse effect on the Company's business and consolidated results of operations and financial condition.

#### Product Development and Introduction

The software products offered by the Company are internally complex and, despite extensive testing and quality control, may contain errors or defects ("bugs"), especially when first introduced. In fiscal year 1996, the Company experienced quality and performance issues associated with AutoCAD Release 13 including issues related to compatibility with certain hardware platforms and peripheral equipment, interoperability problems with products designed to work in conjunction with AutoCAD Release 13, and other issues associated with the software's object-oriented design. These factors resulted in a high rate of product returns in fiscal year 1996. While the Company believes the AutoCAD Release 13 performance issues have been satisfactorily addressed, there can be no assurance that defects or errors will not be discovered in future releases of AutoCAD and other software products offered by the Company. Such defects or errors could result in corrective releases to the Company's software products, damage to the Company's reputation, loss of revenues, an increase in product returns, or lack of market acceptance of its products, any of which could have a material and adverse effect on the Company's business and consolidated results of operations.

The software industry is characterized by rapid technological change as well as changes in customer requirements and preferences. The Company believes that its future results will depend largely upon its ability to offer products that compete favorably with respect to price, reliability, performance, range of useful features, continuing product enhancements, reputation, and training. Delays or difficulties, including the discovery of product defects similar to those experienced with AutoCAD Release 13, may result in the delay or cancellation of planned development projects and could have a material and adverse effect on the Company's business and consolidated results of operations. Further, increased competition in the market for design, multimedia, data management, or data publishing software products could also have a negative impact on the Company's business and consolidated results of operations.

Certain of the Company's product development activities are performed by independent firms and contractors while other technologies are licensed from third parties. Autodesk generally either owns or has an exclusive license for use of the software developed by third parties. Because talented development personnel are in high demand, there can be no assurance that independent developers, including those who have developed products for the Company in the past, will be able to provide development support to the Company in the future. Similarly, there can be no assurance that the Company will be able to obtain and renew license agreements on favorable terms, if at all, which could have a material and adverse effect on the Company's business and consolidated results of operations.

#### International Revenues

The Company anticipates that international revenues will continue to account for a significant portion of its revenues. Risks inherent in the Company's international sales include the following: unexpected changes in regulatory practices and tariffs; difficulties in staffing and managing foreign operations; longer collection cycles; potential changes in tax laws; greater difficulty in protecting intellectual property; and the impact of fluctuating exchange rates between the US dollar and foreign currencies in markets where Autodesk does business. The Company's international results may also be impacted by general economic and political conditions in these foreign markets. During the past fiscal year, the Company's results were adversely impacted by reduced economic expansion in southeast Asia, most notably in Taiwan, and by economic uncertainty and instability in Latin America. There can be no assurance that these and other factors will not have a material and adverse effect on the Company's future international sales and consequently on the Company's business and consolidated results of operations.

# Dependence on Distribution Channels

The Company sells its software products primarily to distributors and dealers (value-added resellers or "VARs"). Autodesk's ability to effectively distribute its products depends in part upon the financial and business condition of its VAR network. Although the Company has not to date experienced any material problems with its VAR network, computer software dealers and distributors are typically not highly capitalized and have experienced difficulties during times of economic contraction and may do so in the future. While no single customer accounted for more than 10 percent of the Company's consolidated revenues in fiscal years 1996, 1995, or 1994, the loss of or a significant

reduction in business with any one of the Company's major international distributors or large US dealers could have a material and adverse effect on the Company's business and consolidated results of operations in future periods.

#### Product Returns

With the exception of certain European distributors, agreements with the Company's VARs do not contain specific product-return privileges. However, the Company permits its VARs to return product in certain instances, generally during periods of product transition and during update cycles. In fiscal year 1996, the Company experienced a higher level of product returns than in fiscal years 1995 and 1994, most notably in the US, which management attributed to performance issues associated with initial versions of AutoCAD Release 13 software. While Autodesk believes that product returns will decrease in absolute dollars in fiscal year 1997, management anticipates that product returns in future periods will continue to be impacted by product update cycles, new product releases, and software quality.

Autodesk establishes reserves, including reserves for stock balancing and product rotation, based on estimated future returns of product and after taking into account channel inventory levels, the timing of new product introductions, and other factors. While the Company maintains strict measures to monitor channel inventories and to provide appropriate reserves, actual product returns may differ from the Company's reserve estimates, and such differences could be material to Autodesk's consolidated financial statements.

#### Intellectual Property

The Company protects its intellectual property through copyright, trade secret, patent, and trademark laws. There can be no assurance that such measures will be adequate to protect the Company's proprietary intellectual property or that claims or infringement of third parties' intellectual property rights will not occur. Costs incurred in the future to litigate intellectual property ownership or to acquire license rights could negatively impact future results of operations.

## Liquidity and Capital Resources

Working capital, which consists principally of cash, cash equivalents, and marketable securities, was \$203.5 million at January 31, 1996, compared to \$218.1 million at January 31, 1995. Cash, cash equivalents, and marketable securities, which consist primarily of high-quality municipal bonds, tax-advantaged money market instruments, and US treasury notes, totaled \$272.4 million at January 31, 1996 (including a restricted balance of \$28.0 million related to the VMI litigation discussed on page 26), compared to \$255.4 million at January 31, 1995. The increase in cash, cash equivalents, and marketable securities of \$17.0 million was due primarily to cash generated from operations (\$106.6 million) and cash proceeds from the issuance of shares through employee stock option and stock purchase programs (\$46.4 million). This increase was partially offset by cash used to repurchase shares of the Company's common stock under an ongoing, systematic repurchase program (\$108.0 million); to purchase computer equipment, furniture, and leasehold improvements (\$16.3 million); and to pay dividends on the Company's common stock (\$11.2 million).

During fiscal years 1996, 1995, and 1994, the Company repurchased and retired 2,671,000, 2,990,000, and 3,176,000 shares of its common stock at average repurchase prices of \$40.43, \$30.05, and \$22.54, respectively, pursuant to a systematic repurchase program approved by its Board of Directors to reduce the dilutive effect of common shares to be issued under the Company's employee stock plans. In December 1995, the Board of Directors continued the program by approving the repurchase of up to 4 million additional shares.

The Company has an unsecured \$40 million bank line of credit that may be used from time to time to facilitate short-term cash flow. At January 31, 1996, there were no borrowings outstanding under this credit agreement. The line of credit expires in January 1997.

The Company's principal commitments at January 31, 1996, consisted of obligations under operating leases for facilities.

Longer-term cash requirements, other than normal operating expenses, are anticipated for development of new software products and enhancement of existing products; financing anticipated growth; dividend payments; repurchases of the Company's common stock; and the possible acquisition of businesses, software products, or technologies complementary to the Company's business. The Company believes that its existing cash, cash equivalents, marketable securities, available line of credit, and cash generated from operations will be sufficient to satisfy its currently anticipated cash requirements for fiscal year 1997.

(In thousands, except per share data)	Fiscal year ended January 31, 1996 1995 1994
Revenues	\$ 546,884 \$ 465,278 \$ 418,720
Direct commissions	12,717 10,666 13,124
Net revenues	534,167 454,612 405,596
Costs and expenses:	
Cost of revenues	66,812 61,725 63,338
Marketing and sales	183,550 154,562 137,788
Research and development	78,678 65,176 56,231
General and administrative	76,100 65,738 58,536
Total costs and expenses	405,140 347,201 315,893
Income from operations	129,027 107,411 89,703
Interest and other income, net	9,253 7,233 7,055
Litigation charge	25,500
Income before income taxes	138,280 89,144 96,758
Provision for income taxes	50,492 32,538 34,592
Net income	\$ 87,788 \$ 56,606 \$ 62,166
Net income per share	\$ 1.76 \$ 1.14 \$ 1.25
Shares used in computing net income per share	49,800 49,840 49,740

See accompanying notes.

(In thousands) Assets	1996	January 31, 1995
Current assets:	¢ 120 205	¢ 105 029
Cash and cash equivalents Marketable securities	\$ 129,305 64,001	\$ 195,038 45,316
Accounts receivable, net of allowance for	64,001	45,310
doubtful accounts of \$6,731 (\$6,457 in 1995)	03 010	86,340
Inventories	9,685	5 769
Deferred income taxes	33,769	29,915
Prepaid expenses and other current assets		10,707
Total current assets	347,834	10,707 373,085
Marketable securities, including a restricted balance		
of \$28,000 at January 31, 1996	79,096	15,019
Computer equipment, furniture, and leasehold improvements:	10,000	10,010
Computer equipment and furniture	106,643	91,557
Leasehold improvements		
Accumulated depreciation	(78,778)	20,048 (65,090)
Net computer equipment, furniture, and	(,)	(00,000)
leasehold improvements	48,965	46,515
Capitalized software and purchased technologies	22,141	26,406
Other assets	19, 893	21,051
	\$ 517,929	26,406 21,051 \$ 482,076
Liabilities and stockholders' equity		
Current Liabilities:		
Current liabilities: Accounts payable	\$ 24.547	\$ 21.535
Accounts payable	\$ 24,547 22,441	\$ 21,535 18,165
	\$ 24,547 22,441 65,517	\$ 21,535 18,165 53,202
Accounts payable Accrued compensation	\$ 24,547 22,441 65,517	\$ 21,535 18,165 53,202 25,800
Accounts payable Accrued compensation Accrued income taxes	\$ 24,547 22,441 65,517  31,790	<pre>\$ 21,535 18,165 53,202 25,800 36,288</pre>
Accounts payable Accrued compensation Accrued income taxes Litigation accrual	\$ 24,547 22,441 65,517  31,790 144,295	\$ 21,535 18,165 53,202 25,800 36,288 154,990
Accounts payable Accrued compensation Accrued income taxes Litigation accrual Other accrued liabilities	\$ 24,547 22,441 65,517  31,790 144,295 1,912	36,288 154,990
Accounts payable Accrued compensation Accrued income taxes Litigation accrual Other accrued liabilities Total current liabilities Deferred income taxes	31,790 144,295	36,288 154,990 2,625
Accounts payable Accrued compensation Accrued income taxes Litigation accrual Other accrued liabilities Total current liabilities Deferred income taxes Litigation accrual	31,790 144,295 1,912	36,288 154,990 2,625
Accounts payable Accrued compensation Accrued income taxes Litigation accrual Other accrued liabilities Total current liabilities Deferred income taxes	31,790 144,295 1,912 27,640	36,288 154,990 2,625
Accounts payable Accrued compensation Accrued income taxes Litigation accrual Other accrued liabilities Total current liabilities Deferred income taxes Litigation accrual Other liabilities	31,790 144,295 1,912 27,640	36,288 154,990 2,625
Accounts payable Accrued compensation Accrued income taxes Litigation accrual Other accrued liabilities Total current liabilities Deferred income taxes Litigation accrual Other liabilities Commitments and contingencies Stockholders' equity:	31,790 144,295 1,912 27,640	36,288 154,990 2,625
Accounts payable Accrued compensation Accrued income taxes Litigation accrual Other accrued liabilities Total current liabilities Deferred income taxes Litigation accrual Other liabilities Commitments and contingencies Stockholders' equity: Common stock, \$0.01 par value; 100,000 shares authorized,	31,790 144,295 1,912 27,640	36,288 154,990 2,625  977
Accounts payable Accrued compensation Accrued income taxes Litigation accrual Other accrued liabilities Total current liabilities Deferred income taxes Litigation accrual Other liabilities Commitments and contingencies Stockholders' equity:	31,790 144,295 1,912 27,640 1,754	36,288 154,990 2,625  977 100,870
Accounts payable Accrued compensation Accrued income taxes Litigation accrual Other accrued liabilities Total current liabilities Deferred income taxes Litigation accrual Other liabilities Commitments and contingencies Stockholders' equity: Common stock, \$0.01 par value; 100,000 shares authorized, 46,351 issued and outstanding (47,241 in 1995)	31,790 144,295 1,912 27,640 1,754 140,765 191,109	36,288 154,990 2,625  977 100,870 215,064 7,550
Accounts payable Accrued compensation Accrued income taxes Litigation accrual Other accrued liabilities Total current liabilities Deferred income taxes Litigation accrual Other liabilities Commitments and contingencies Stockholders' equity: Common stock, \$0.01 par value; 100,000 shares authorized, 46,351 issued and outstanding (47,241 in 1995) Retained earnings	31,790 144,295 1,912 27,640 1,754 140,765	36,288 154,990 2,625  977 100,870 215,064 7,550

See accompanying notes.

	Fiscal year ended January 31,				
(In thousands)	1996	1995	1994		
Operating activities					
Net income	\$87,788	\$ 56,606	\$ 62,166		
Adjustments to reconcile net income to					
net cash provided by operating activities:					
Depreciation and amortization	25,247	24,989	20,568		
Changes in operating assets and liabilities, net of business combinations:					
Accounts receivable	(7 570)	(15 069)	(0, 202)		
Inventories	(7,579) (3,850)	(15,068) 3,034	(8,283) 8,049		
Deferred income taxes	(4,567)	(18,334)	(9,133)		
Prepaid expenses and other current assets	(6,443)	(2,898)	923		
Accounts payable and accrued liabilities	3,721	48,017	5,031		
Accrued income taxes	12,315	8,066	9,532		
	12,010	0,000	5,552		
Net cash provided by operating activities	106,632	104,412	88,853		
Investing activities					
·····					
Purchases of available-for-sale marketable securities	(224,655)	(74,682)	(438,405)		
Purchases of available-for-sale marketable securities	(224,655)	(74,682)	(438,405)		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities	(224,655) 141,893	(74,682) 145,754	(438,405) 426,168		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture,	141,893	145,754	426,168		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements	141,893 (16,306)	145,754 (20,019)	426,168 (21,503)		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired	141,893	145,754	426,168		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases	141,893 (16,306) (7,194)	145,754 (20,019) (4,469)	426,168 (21,503) (6,536)		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases of software technologies	141,893 (16,306) (7,194) (1,409)	145,754 (20,019) (4,469) (4,958)	426,168 (21,503) (6,536) (2,479)		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases of software technologies	141,893 (16,306) (7,194)	145,754 (20,019) (4,469)	426,168 (21,503) (6,536)		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases of software technologies Other	141,893 (16,306) (7,194) (1,409)	145,754 (20,019) (4,469) (4,958)	426,168 (21,503) (6,536) (2,479)		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases	141,893 (16,306) (7,194) (1,409) 8,042	145,754 (20,019) (4,469) (4,958) 4,642	426,168 (21,503) (6,536) (2,479) 1,474		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases of software technologies Other Net cash provided (used) by investing activities Financing activities	141,893 (16,306) (7,194) (1,409) 8,042	145,754 (20,019) (4,469) (4,958) 4,642	426,168 (21,503) (6,536) (2,479) 1,474 (41,281)		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases of software technologies Other Net cash provided (used) by investing activities Financing activities Proceeds from issuance of common stock	141,893 (16,306) (7,194) (1,409) 8,042 (99,629)	145,754 (20,019) (4,469) (4,958) 4,642 46,268	426,168 (21,503) (6,536) (2,479) 1,474		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases of software technologies Other Net cash provided (used) by investing activities Financing activities Proceeds from issuance of common stock Repurchase of common stock	141,893 (16,306) (7,194) (1,409) 8,042 (99,629) 46,424 (107,976)	145,754 (20,019) (4,469) (4,958) 4,642 46,268	426,168 (21,503) (6,536) (2,479) 1,474 (41,281) 47,899		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases of software technologies Other Net cash provided (used) by investing activities Financing activities Proceeds from issuance of common stock Repurchase of common stock Dividends paid	141,893 (16,306) (7,194) (1,409) 8,042 (99,629) 	145,754 (20,019) (4,469) (4,958) 4,642 46,268 59,912 (89,851)	426,168 (21,503) (6,536) (2,479) 1,474 (41,281) 47,899 (71,586)		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases of software technologies Other Net cash provided (used) by investing activities Financing activities Proceeds from issuance of common stock Repurchase of common stock Dividends paid Net cash used in financing activities	141,893 (16,306) (7,194) (1,409) 8,042 (99,629) 	145,754 (20,019) (4,469) (4,958) 4,642 46,268 59,912 (89,851) (11,307)	426,168 (21,503) (6,536) (2,479) 1,474 (41,281) 47,899 (71,586) (11,388)		
Purchases of available-for-sale marketable securities Maturities of available-for-sale marketable securities Purchases of computer equipment, furniture, and leasehold improvements Business combinations, net of cash acquired Capitalization of software costs and purchases of software technologies Other Net cash provided (used) by investing activities	141,893 (16,306) (7,194) (1,409) 8,042 (99,629) 	145,754 (20,019) (4,469) (4,958) 4,642 46,268 	426,168 (21,503) (6,536) (2,479) 1,474 (41,281) 47,899 (71,586) (11,388) (35,075)		

See accompanying notes.

Three-year period ended January 31, 1996

(In thousands)	Common Shares	stock Amount	Retained earnings	Foreign currency translation adjustment	Total stockholders' equity
Balances, January 31, 1993	48,022	\$67,456	\$ 206,274	\$ (5,897)	\$ 267,833
Common shares issued under stock option and stock purchase plans Tax effect of stock options Net income Dividends paid	2,634	41,875 6,024	62,166 (11,388)		41,875 6,024 62,166 (11,388)
Repurchase of common shares Foreign currency	(3,176)	(71,586)	(11,300)		(71,586)
translation adjustment				1,955	1,955
Balances, January 31, 1994	47,480	43,769	257,052	(3,942)	296,879
Common shares issued under stock option and stock purchase plans Tax effect of stock options Net income Dividends paid Repurchase of common shares	2,751	49,467 10,445 (2,811)	56,606 (11,307) (87,040)		49,467 10,445 56,606 (11,307) (89,851)
Foreign currency translation adjustment Unrealized losses on available- for-sale securities, net of tax	(2,330)	(2,011)	(247)	11,492	(03,001) 11,492 (247)
Balances, January 31, 1995	47,241	100,870	215,064	7,550	323,484
Common shares issued under stock option and stock purchase plans Tax effect of stock options Net income Dividends paid	1,781	35,712 10,712	87,788 (11,184)		35,712 10,712 87,788 (11,184)
Repurchase of common shares Foreign currency translation adjustment	(2,671)	(6,529)	(101,447)	2,904	(11,104) (107,976) 2,904
Unrealized gains on available- for-sale securities, net of tax			888	2,304	888
Balances, January 31, 1996	46,351	\$ 140,765	\$ 191,109	\$ 10,454	\$ 342,328

See accompanying notes.

## Note 1. Summary of significant accounting policies

#### **Operations**

Autodesk, Inc. ("Autodesk" or the "Company"), develops, markets, and sells a family of design and multimedia software products for use on personal computers and workstations.

## Principles of consolidation

The consolidated financial statements include the accounts of the Company and its subsidiaries. All significant intercompany accounts and transactions have been eliminated.

The asset and liability accounts of foreign subsidiaries are translated from their respective functional currencies at the rates in effect at the balance sheet date, and revenue and expense accounts are translated at weighted average rates during the period. Foreign currency translation adjustments are reflected as a separate component of stockholders' equity. Gains (losses) resulting from foreign currency transactions, which are included in interest and other income, were \$554,000, (\$1,043,000), and (\$969,000) in fiscal years 1996, 1995, and 1994, respectively.

In August 1993, the Company acquired the remaining outstanding stock of Ithaca Software and in November 1993, purchased the net assets of Woodbourne, Inc. The aggregate cash purchase price of these two transactions was approximately \$6.5 million. In fiscal year 1995, approximately \$3.5 million was paid to the former Ithaca Software stockholders based on product milestones and revenues. In August 1995, the Company acquired certain assets of Automated Methods (Pty) Ltd. and during fiscal year 1996 made final payments to the former Ithaca stockholders based on revenues from specified products. Cash payments associated with these transactions totaled approximately \$7.2 million. Additional consideration may also be payable to the former shareholders of Automated Methods (Pty) Ltd. based on future revenues from specified products. These acquisitions were accounted for using the purchase method of accounting with the purchase price being principally allocated to capitalized software and purchased technologies, and intangible assets. The results of the acquired entities, which have not been material in relation to those of the Company, have been included in the consolidated financial results from the respective dates of acquisition.

### Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

## Foreign currency translation

The Company hedges a portion of its exposure on certain intercompany receivables and payables denominated in foreign currencies using forward foreign exchange contracts in European and Asian foreign currencies. Gains and losses associated with exchange rate fluctuations on forward foreign exchange contracts are recorded currently as other income or loss and offset corresponding gains and losses on the foreign currency assets being hedged. The costs of forward foreign exchange contracts are amortized on a straight-line basis over the life of the contract as interest and other income.

## Cash and cash equivalents

The Company considers all highly liquid investments with insignificant interestrate risk and original maturities of three months or less to be cash equivalents. Cash equivalents are recorded at cost, which approximates fair value.

## Marketable securities

Marketable securities, consisting principally of high-quality municipal bonds, tax-advantaged money market instruments, and US treasury notes, are stated at fair value. Marketable securities maturing within one year that are not restricted are classified as current assets. Effective February 1, 1994, the Company adopted Statement of Financial Accounting Standards No. 115, "Accounting for Certain Investments in Debt and Equity Securities" ("FAS No. 115"). FAS No. 115 has been adopted prospectively, and the financial statements of prior years have not been restated. The cumulative effect as of February 1, 1994, of adopting FAS No. 115 was not material.

Under FAS No. 115, the appropriate classification of securities is determined at the time of purchase and is reevaluated as of each balance sheet date. The Company has classified all of its marketable securities as available-for-sale and carries such securities at fair value, with unrealized gains and losses, net of tax, reported in stockholders' equity until disposition.

## Concentration of credit risk

The Company places its cash, cash equivalents, and marketable securities with financial institutions with high credit standing and, by policy, limits the amounts invested with any one institution, type of security, and issuer. Autodesk's accounts receivable are derived from software sales to a large number of dealers and distributors in the Americas, Europe, and Asia/Pacific. The Company performs ongoing evaluations of its customers' financial conditions and limits the amount of credit extended when deemed necessary, but generally requires no collateral.

#### Inventories

Inventories, consisting principally of disks and technical manuals, are stated at the lower of cost (determined on the first-in, first-out method) or market.

Computer equipment, furniture, and leasehold improvements

Computer equipment and furniture are depreciated using the straight-line method over the estimated useful lives of the assets, which range from two to ten years. Leasehold improvements are amortized on a straight-line basis over the shorter of the estimated useful life or the lease term.

#### Capitalized software and purchased technologies

Costs incurred in the initial design phase of software development are expensed as incurred. Once the point of technological feasibility is reached, production costs (programming and testing) are capitalized. Certain acquired software-technology rights are also capitalized. Capitalized software costs are amortized ratably as revenues are recognized, but not less than on a straight-line basis over two- to seven-year periods. Amortization expense was \$11,765,000, \$7,634,000, and \$7,478,000 in fiscal years 1996, 1995, and 1994, respectively. The actual lives of the Company's capitalized software or purchased technologies may differ from the Company's estimates, and such differences could cause carrying amounts of these assets to be reduced materially.

## Royalties

The Company licenses software used to develop components of AutoCAD, AutoCAD LT, 3D Studio, and certain other software products. Royalties are payable to developers of the software at various rates and amounts generally based on unit sales or revenues. Royalty expense was \$6,102,000, \$5,944,000, and \$5,128,000 in fiscal years 1996, 1995, and 1994, respectively. Such costs are included as a component of cost of revenues.

### Revenue recognition

Autodesk's revenue recognition policy is in compliance with the provisions of the American Institute of Certified Public Accountants' Statement of Position 91-1, "Software Revenue Recognition." Revenue is recognized at the time of shipment, provided that no significant vendor obligations exist and collection of the resulting receivable is deemed probable. A portion of revenues related to customer consulting and training obligations is deferred, while costs associated with certain post-sale customer obligations are accrued. Autodesk establishes allowances for product returns, including allowances for stock balancing and product rotation, based on estimated future returns of product and after taking into consideration channel inventory levels at its resellers, the timing of new product introductions, and other factors. These allowances are recorded as direct reductions of accounts receivable. While the Company maintains strict measures to monitor channel inventories and to provide appropriate allowances, actual product returns may differ from the Company's estimates, and such differences could be material to the consolidated financial statements.

#### Net income per share

Net income per share is based on the weighted average number of outstanding common shares and dilutive common stock equivalents.

## Common stock split

In October 1994, Autodesk's stockholders approved an amendment to the Company's Certificate of Incorporation to increase the number of authorized shares of common stock from 50,000,000 to 100,000,000 shares and to effect a two-for-one split of the Company's common stock in the form of a 100 percent common stock dividend. All share and per share amounts have been restated to reflect the stock split.

## Recently issued accounting standards

In March 1995, the Financial Accounting Standards Board issued Statement No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of" ("FAS No. 121"). FAS No. 121 requires that long-lived assets and certain identifiable intangibles to be held and used by an entity be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The Company will adopt FAS No. 121 in the first quarter of fiscal year 1997. Based on current circumstances, management does not believe the effect of adoption will be material to the consolidated financial statements.

Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" ("FAS No. 123") was issued in October 1995 and is effective for the Company's fiscal year ending January 31, 1997. FAS No. 123 allows for the adoption of a new fair-value-based method or the continued use of the intrinsic-value-based method of accounting prescribed by Accounting Principles Board Opinion No. 25 ("APB No. 25") to measure compensation expense for the Company's stock-based compensation plans. The Company intends to continue to follow APB No. 25 but will be required to make pro forma disclosures of net income and earnings per share as if the fair-value-based method had been applied.

## Note 2. Financial Instruments

## Fair values of financial instruments

Estimated fair values of financial instruments are based on quoted market prices. The carrying amounts and fair value of the Company's financial instruments are as follows:

	January	31, 1996	January	31, 1995	
(In thousands)	Carrying amount	Fair value	Carrying amount	Fair value	
Cash and cash equivalents Marketable securities	\$ 129,305 143,097	\$ 129,305 143,097	\$ 195,038 60,335	\$ 195,038 60,335	
Forward foreign currency contracts	(143)	(143)	25	25	

#### Foreign currency contracts

The Company enters into forward foreign currency contracts to hedge the value of assets and liabilities recorded in foreign currencies against fluctuations in exchange rates. Substantially all forward foreign currency contracts entered into by the Company have maturities of 60 days or less. The notional amounts of foreign currency contracts were \$15.5 million and \$10.7 million at January 31, 1996 and 1995, respectively, and were predominantly to buy Swiss francs. While the contract or notional amount is often used to express the volume of foreign exchange contracts, the amounts potentially subject to credit risk are generally limited to the amounts, if any, by which the contraprites' obligations under the agreements exceed the obligations of the Company to the counterparties.

## Marketable securities

Marketable securities include the following available-for-sale debt securities at January 31, 1996 and 1995:

(In thousands) January 31, 1996	Cost	Gross unrealized gains	Gross unrealized losses	Estimated fair value
Short-Term: Municipal bonds Time deposits	\$ 30,439 33,478	\$ 85	\$ 1	\$ 30,523 33,478
Time deposits	33,478 63,917	 85	1	53,478 64,001
	00,017	00	1	04,001
Long-Term: Municipal bonds US Treasury notes Time deposits and other	47,380 29,397 1,008 77,785 \$141,702	694 608 15 1,317 \$ 1,402	3 3  6 \$ 7	48,071 30,002 1,023 79,096 \$143,097
January 31, 1995	·			
Short-Term: Municipal bonds Time deposits	\$ 45,312 141	\$ 6	\$ 143	\$ 45,175 141
	45,453	6	143	45,316
Long-Term:				
Municipal bonds	15,271		252	15,019
	\$ 60,724	\$6	\$ 395	\$ 60,335

Long-term US Treasury notes included a restricted balance of \$28 million at January 31, 1996. The contractual maturities of Autodesk's short-term marketable securities at January 31, 1996, were one year or less while the Company's longterm marketable securities had contractual maturities of between one and two years except \$3.8 million maturing in three years. Expected maturities may differ from contractual maturities because the issuers of the securities may have the right to prepay obligations without prepayment penalties.

## Note 3. Income Taxes

The provision for income taxes consists of the following:

	Fiscal year ended January 31,			
(In thousands)	1996	1995	1994	-
Federal:				
Current	\$ 26,711	\$ 29,203	\$ 21,516	
Deferred	(3,392)	(13,169)	(6,282)	
State:				
Current	8,779	9,417	7,884	
Deferred	(856)	(3,839)	(1,110)	
Foreign:				
Current	19,569	12,252	14,325	
Deferred	(319)	(1,326)	(1,741)	
	\$ 50,492	\$ 32,538	\$ 34,592	

The principal reasons that the aggregate income tax provisions differ from the US statutory rate of 35 percent are as follows:

Fiscal year ended January 31,

(In thousands)	1996	1995	1994	-
Income tax provision at statutory rate Foreign income taxed at rates different from	\$ 48,398	\$ 31,200	\$ 33,865	
the US statutory rate	(7,863)	(4,916)	(4,537)	
State income taxes, net of federal benefit	8,616	4,802	5,277	
Tax-exempt interest	(1,668)	(1,608)	(1,539)	
Other	3,009	3,060	1,526	
	\$ 50,492	\$ 32,538	\$ 34,592	

Significant sources of the Company's deferred tax assets and liabilities are as follows:

Fiscal year ended January 31,

(In thousands)	1996	1995
Net deferred tax assets:	\$ 5,409	\$ 4,607
Accrued state income taxes	24,303	21,353
Expenses not currently deductible	4,057	3,955
Other	33,769	29,915
Net deferred tax liabilities:	2,573	4,384
Capitalized software	(661)	(1,759)
Other	1,912	2,625
Net deferred tax assets	\$ 31,857	\$ 27,290

No provision has been made for federal income taxes on unremitted earnings of certain of the Company's foreign subsidiaries (cumulative \$122,257,000 at January 31, 1996) since the Company plans to indefinitely reinvest all such earnings. At January 31, 1996, the unrecognized deferred tax liability for these earnings was approximately \$35.8 million. Foreign pre-tax income was \$64,433,000, \$34,294,000, and \$35,840,000 in fiscal years 1996, 1995, and 1994, respectively.

Cash payments for income taxes were \$32,032,000, \$32,361,000, and \$28,157,000 for fiscal years 1996, 1995, and 1994, respectively.

#### Note 4. Litigation Accrual

In December 1994, the Company recorded a \$25.5 million litigation charge as the result of a judgment against the Company on a claim of trade secret misappropriation brought by Vermont Microsystems, Inc. ("VMI"). The Company appealed that judgment, and VMI cross-appealed, before the US Court of Appeals for the Second Circuit, in January 1996. The Company is awaiting a ruling on the appeal. Management believes the claims in the case, including a cross-appeal by VMI for additional damages, are without merit and that the ultimate resolution of this matter will not have a material adverse effect on the Company's consolidated financial condition or results of operations. However, depending on the amount and timing, an unfavorable resolution of this matter could materially affect the Company's future results of operations or cash flows in a particular period.

The Company was required by statute to post collateral approximating the amount of the judgment plus accrued interest. At January 31, 1996, the Company's long-term marketable securities included a balance of \$28.0 million which is restricted as to its use until final adjudication of this matter.

## Note 5. Commitments and Contingencies

The Company leases office space and equipment under noncancelable lease agreements. The leases generally provide that the Company pay taxes, insurance, and maintenance expenses related to the leased assets. Future minimum lease payments for fiscal years ended January 31 are as follows: \$14,280,000 in 1997; \$12,687,000 in 1998; \$11,437,000 in 1999; \$9,770,000 in 2000; \$7,648,000 in 2001; and \$32,757,000 thereafter.

Rent expense was \$16,992,000, \$18,221,000, and \$14,806,000 in fiscal years 1996, 1995, and 1994, respectively.

The Company has an unsecured \$40 million bank line of credit, which may be used from time to time to facilitate short-term cash flow. The line of credit expires in January 1997.

The Company is a party to various legal proceedings arising from the normal course of business activities. In management's opinion, resolution of these matters is not expected to have a material adverse impact on the Company's consolidated results of operations or its financial position. However, depending on the amount and timing, an unfavorable resolution of a matter could materially affect the Company's future results of operations or cash flows in a particular period.

Note 6. Employee Benefit Plans

#### Stock Option Plans

Under the Company's stock option plans, incentive and nonqualified stock options may be granted to officers, employees, directors, and consultants to purchase shares of the Company's common stock. A maximum of 20,240,000 shares of common stock have been authorized for issuance under the plans. The exercise price of the stock options is determined by the Company's Board of Directors on the date of grant and is at least equal to the fair market value of the stock on the grant date.

Stock option activity is as follows:

Nui	mber of Shares	Price Per Share
Options outstanding at January 31, 1994 Granted Exercised Canceled	8,710,000 2,123,000 (2,416,000) (420,000)	\$12.56-\$28.19 \$24.25-\$38.25 \$12.56-\$25.38 \$13.38-\$30.25
Options outstanding at January 31, 1995 Granted Exercised Canceled	7,997,000 2,546,000 (1,484,000) (368,000)	\$12.56-\$38.25 \$35.25-\$49.25 \$12.56-\$30.50 \$13.38-\$49.25
Options outstanding at January 31, 1996	8,691,000	\$13.38-\$49.25
Options exercisable at January 31, 1996	3,379,000	\$13.38-\$38.25
Options available for grant at January 31, 1996	3,223,000	

Certain employees have disposed of stock acquired through the exercise of incentive stock options earlier than the mandatory holding period required for such options. The tax benefits allowed to the Company because of these dispositions, together with the tax benefits realized from the exercise of nonqualified stock options, have been recorded as increases to common stock.

#### Employee Stock Purchase Plan

The Company has an employee stock purchase plan for all employees meeting certain eligibility criteria. Under the plan, employees may purchase shares of the Company's common stock, subject to certain limitations, at not less than 85 percent of fair market value as defined in the plan. A total of 2,100,000 shares have been reserved for issuance under the plan. In fiscal years 1996, 1995, and 1994, shares totaling 301,000, 335,000, and 318,000, respectively, were issued under the plan at average prices of \$24.01, \$17.90, and \$14.30 per share. At January 31, 1996, a total of 621,000 shares were available for future issuance under the plan.

#### Pre-Tax Savings Plans

The Company has pre-tax savings plans covering nearly all US employees that qualify under Section 401(k) of the Internal Revenue Code. Eligible employees may contribute up to 15 percent of their pre-tax salary, subject to certain limitations. The Company makes voluntary contributions and matches a portion of employee contributions. Company contributions, which may be terminated at the Company's discretion, were \$2,442,000, \$1,474,000, and \$964,000 in fiscal years 1996, 1995, and 1994, respectively.

#### Note 7. Stockholders' Equity

#### Reincorporation

In August 1994, the Company was reincorporated in the state of Delaware. As part of this reincorporation, each outstanding share of the California corporation no par common stock was converted to one share of the Delaware corporation \$0.01 par value common stock.

#### Preferred Stock

The Company's Certificate of Incorporation authorizes two million shares of preferred stock, none of which is issued or outstanding. The Board of Directors has the authority to issue the preferred stock in one or more series and to fix rights, preferences, privileges and restrictions, including dividends, and the number of shares constituting any series or the designation of such series, without any further vote or action by the stockholders.

In December 1995, the Company adopted a Shareholder Rights Plan which provides existing stockholders with the right to purchase for \$200 one one-thousandth of a share of perferred stock for each share of common stock owned by the stockholder in the event of certain changes in the Company's ownership. These rights may serve as a deterrent to certain unauthorized takeover attempts which are not in the best interests of stockholders. The rights expire in December 2005.

## Common Stock Repurchase Program

During fiscal years 1996, 1995, and 1994, the Company repurchased and retired a total of 2,671,000, 2,990,000, and 3,176,000 shares of its common stock at average repurchase prices of \$40.43, \$30.05, and \$22.54, respectively, pursuant to a systematic repurchase plan approved by the Company's Board of Directors to reduce the dilutive effect of common stock to be issued under the Company's employee stock plans. In December 1995, the Board of Directors continued the program by approving the repurchase of up to 4 million additional shares.

Note 8. Quarterly Financial Information (Unaudited)

Summarized quarterly financial information for fiscal years 1996, 1995, and 1994 is as follows:

(In thousands, except per share data)	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Fiscal Year
Fiscal year 1996:					
Net revenues	\$ 138,658	\$ 140,686	\$ 128,537	\$ 126,286	\$ 534,167
Gross margin	121,373	123,324	112,419	110,239	467,355
Income from operations	38,408	38,897	28,046	23,676	129,027
Net income	25,977	26,299	19,207	16,305	87,788
Net income per share	0.51	0.52	0.38	0.34	1.76
Fiscal year 1995:					
Net revenues	\$ 106,578	\$ 110,259	\$ 108,179	\$ 129,596	\$ 454,612
Gross margin	91,479	95,123	93, 994	112,291	392,887
Income from operations	24,340	24, 398	23, 230	35,443	107,411
Net income	16,446	16,587	15,896	7,677	56,606
Net income per share	0.33	0.34	0.32	0.15	1.14
Fiscal year 1994:					
Net revenues	\$ 101,665	\$ 103,613	\$ 98,176	\$ 102,142	\$ 405,596
Gross margin	84,661	86,865	83,481	87,251	342,258
Income from operations	21,830	23,935	21,298	22,640	89,703
Net income	15,442	16,471	14,928	15,325	62,166
Net income per share	0.31	0.33	0.30	0.31	1.25
·					

Results for the fourth quarter of fiscal year 1995 included a pre-tax litigation charge of approximately \$26.0 million, resulting in a \$0.33 reduction in net income per share.

## Note 9. Information by Geographic Area

Information regarding the Company's operations by geographic area at January 31, 1996, 1995, and 1994 and for the fiscal years then ended is as follows:

	Fis	scal year ended	January 31,
(In thousands)	1996	1995	1994
Revenues:			
The Americas Customers in the United States Customers in Asia/Pacific Customers in Canada Other exports Intercompany revenues	<pre>\$ 195,272 42,262 14,619 11,103 67,728 330,984</pre>	36,513 15,720 14,951	<pre>\$ 177,833     26,788     16,173     11,492     48,068     280,354</pre>
Europe Asia/Pacific Consolidating eliminations Income from operations:	211,480 72,148 (67,728) \$ 546,884	159,110 56,851 (48,539) \$ 465,278	
The Americas Europe Asia/Pacific	\$ 63,843 53,696 11,488 \$ 129,027	25,121 10,772	
Identifiable assets:			
The Americas Europe Asia/Pacific Consolidating eliminations	73,426	211,056 51,761 (117,144)	172,328 45,555 (74,356)

Intercompany revenues consist of royalty revenue payable by the Company's subsidiaries under software license agreements with the US parent company. At January 31, 1996, 1995, and 1994, total foreign net equity was \$133,213,000, \$88,660,000, and \$115,025,000, respectively.

Report of Ernst & Young LLP, Independent Auditors

The Board of Directors and Stockholders Autodesk, Inc.

We have audited the accompanying consolidated balance sheets of Autodesk, Inc. as of January 31, 1996 and 1995, and the related consolidated statements of income, stockholders' equity, and cash flows for each of the three years in the period ended January 31, 1996. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Autodesk, Inc. at January 31, 1996 and 1995, and the consolidated results of its operations and its cash flows for each of the three years in the period ended January 31, 1996, in conformity with generally accepted accounting principles.

/s/ ERNST & YOUNG LLP

San Francisco, California February 20, 1996

# Market Prices

The Company's common stock is traded on the Nasdaq National Market under the symbol ADSK (previously ACAD). The following table lists the high and low sales prices for each quarter in the last three fiscal years (as adjusted for the stock split in October 1994):

Fiscal year 1996	High	Low
First quarter Second quarter Third quarter Fourth quarter	\$ 44 50 1/4 53 39 1/2	\$ 33 34 33 27 3/4
Fiscal year 1995 First quarter Second quarter Third quarter Fourth quarter	\$ 30 7/8 28 1/4 35 41 1/2	\$ 24 1/8 23 1/4 24 5/8 30 3/4
Fiscal year 1994 First quarter Second quarter Third quarter Fourth quarter	\$ 24 3/8 28 3/8 25 7/8 26 1/8	\$ 19 3/8 19 7/8 19 7/8 19 7/8 18 1/2

#### Dividends

The Company paid quarterly dividends of \$0.06 per share in fiscal years 1996, 1995, and 1994. The Company currently intends to continue paying regular cash dividends on a quarterly basis.

Stockholders

As of March 31, 1996, the approximate number of common stockholders of record was 1,430.

#### Annual Meeting

The Company's Annual Meeting of Stockholders will be held at 3:00 PM on June 27, 1996, at the Wyndham Garden Hotel, 1010 Northgate Drive, San Rafael, California.

#### Form 10-K

A copy of the Company's Annual Report on Form 10-K for fiscal year 1996 filed with the Securities and Exchange Commission may be obtained without charge by sending a written request to: Investor Relations, Autodesk, Inc., 111 McInnis Parkway, San Rafael, CA 94903.

## Corporate Information

Directors Carol A. Bartz President, Chief Executive Officer, and Chairman of the Board, Autodesk, Inc. Mark A. Bertelsen Managing Partner, Wilson, Sonsini, Goodrich & Rosati, Attorneys-at-Law Crawford W. Beveridge Chief Executive Officer, Scottish Enterprise, an economic development company J. Hallam Dawson IDI Associates CA, a private investment bank Jerre L. Stead Former Chairman and Chief Executive Officer, Legent Computer Corp. Mary Alice Taylor Senior Vice President-US and Canada, Federal Express Corporation Morton L. Topfer Vice Chairman, Dell Computer Corporation **Officers** Carol Bartz President and Chief Executive Officer Dr. Joseph Astroth Vice President, GIS Market Group John Calonico Vice President and Corporate Controller Robert Carr Vice President, Engineering Group Larrv Crume Vice President and General Manager, Kinetix James D'Arezzo Vice President, Data Management Market Group, and Vice President, Corporate Marketing Dominic Gallello Vice President, Mechanical CAD Market Group, and Vice President, Asia/Pacific Eric Herr Chief Financial Officer, Vice President, Finance and Administration, and Vice President, Autodesk Data Publishing William Kredel Vice President and Chief Information Officer John Lvnch Chief Technology Officer, Vice President, Advanced Products Group, and Vice President, AEC/FM Market Group Stephen McMahon Vice President, Human Resources John Sanders Vice President, Worldwide Support & Services Marcia Sterling Vice President, Business Development, and General Counsel Godfrey Sullivan Vice President, the Americas Michael Sutton Vice President, Europe Michael Tabatabai Vice President, Worldwide Operations

Christine Tsingos Vice President and Treasurer

Legal Counsel

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